

UNIVERSITI TEKNOLOGI MARA

**EFFICIENCY OF MALAYSIAN LIFE
INSURANCE COMPANY BY USING
TWO-STAGE DEA METHOD, P23S23**

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ABSTRACT

The insurance has become globally important and crucial to the economic development of various nations. The fundamental objective of this industry is to safeguard any individual or organizations against uncertainty or plausible situations while also offering risk management in the form of insurance contracts. The efficiency measurement in the insurance companies may increase the quality of their activities and also assist them to identify and solve any of their management problems. Data Envelopment Analysis (DEA) is a robust mathematical model that can be applied to measure the insurance company performance that are perceived as the Decision Making Units (DMUs). Hence, the first methodology in this study is to apply Traditional DEA to measure the efficiency of 12 insurance companies in Malaysia during 2018-2021. However, the Traditional DEA considers DMUs activities as a blackbox that does not consider the interconnection process or sequential relationship that exist between the overall process and the two sub-process. The production process of the insurance industry can be divided into operational stage and profitability stage. Thus the Two-Stage DEA method has been further applied in the next stage of the methodology of this study. From the result of Traditional DEA in 2018 for insurance, there are six companies which are AiA Berhad, Etiqa Life Insurance Berhad, Great Eastern Life Assurance (Malaysia) Berhad, Manulife Insurance Berhad, MSIG Insurance (Malaysia) Berhad and Prudential Assurance Malaysia Berhad have overall efficiency but five of the companies does not achieve efficiency score for both Stage 1 and Stage 2. This indicates that Traditional DEA does not consider the sub-process. In the result of Two-Stage DEA for 2018, there are two companies which are Etiqa Life Insurance Berhad and Prudential Assurance Malaysia Berhad have overall efficiency score of 1 as well as Stage 1 and Stage 2. Thus, the Two-Stage DEA model may give insight to the decision maker of which stage should be given more attention for future improvements.

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TABLE OF CONTENTS

	Page
SUPERVISOR’S APPROVAL	i
AUTHOR’S DECLARATION	ii
ABSTRACT	iii
ACKNOWLEDGEMENT	iv
TABLE OF CONTENTS	v
LIST OF TABLES	viii
LIST OF FIGURES	ix
LIST OF ABBREVIATIONS	x
CHAPTER ONE: INTRODUCTION	1
1.1 Introduction	1
1.2 Problem Statement	2
1.3 Research Objectives	3
1.4 Significance of Study	3
1.5 Scope and Limitation of Study	4
1.6 Definitions of Terms	4
CHAPTER TWO: LITERATURE REVIEW	5
2.1 Life Insurance Industry	5
2.2 Network system	5
2.3 Data Envelopment Analysis (DEA)	6
2.4 Traditional DEA	6

2.5	Two-Stage DEA	8
2.6	Previous Study on Using DEA Method In Insurance Industry and Other Industry	10
CHAPTER THREE: RESEARCH METHODOLOGY		15
3.1	Overview	15
3.2	Stage 1: Identify Inputs and Outputs Variable	17
3.3	Stage 2:Data Collection	19
3.4	Stage 3: Measure the Efficiency of Life Insurance Companies in Malaysia by Using Traditional DEA	21
3.5	Stage 4: Evaluate the Efficiency of Life Insurance Companies in Malaysia in the Context of Operational Stage and Profitability Stage by Using Two-Stage DEA	23
3.6	Impelementation	26
3.6.1	Calculation to obtain the efficiency scores (from the Traditional DEA model and Two-Stage DEA) of model 3.1, model 3.2, model 3.3, model 3.4 and model 3.5 For 2018 by using Lingo 20.0 software	26
3.6.1.1	Overall Traditional DEA Model (Model 3.1)	26
3.6.1.2	Stage 1 Traditional DEA Model (Model 3.2)	27
3.6.1.3	Stage 2 Traditional DEA Model (Model 3.3)	28
3.6.1.4	Overall Two-Stage DEA Model (Model 3.4)	28
3.6.1.5	Stage 1 of Two-Stage DEA Model (Model 3.5)	30
CHAPTER FOUR: RESULTS AND DISCUSSIONS		33
4.1	Overview	33
4.2	Introduction	33
4.3	Comparison Result Between Traditional DEA Model and Two-Stage DEA Model	33
4.4	Efficiency of Life Insurance Company in Both Operational Stage and Profitability Stage by using Two-Stage DEA Model for 2018-2021	39
4.5	Comparison of Overall Efficiency Score by Years Between Traditional DEA Model and Two-Stage DEA Model	41