

DEPARTMENT OF BUILDING UNIVERSITI TEKNOLOGI MARA (PERAK)

VARIATION ORDER PROCESS FOR RENOVATION OF A SINGLE-STOREY HOUSE AT BALOK

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DEPARTMENT OF BUILDING FACULTY OF ARCHITECTURE, PLANNING AND SURVEYING UNIVERSITI TEKNOLOGI MARA (PERAK)

FEBRUARY 2022

It is recommended that the report of this practical training provided

By

Nur Zuhairah Syazwani Bt Shaifullizam 2019208724

entitled

Variation Order Process For Renovation Of A Single-Storey House At Balok

be accepted in partial fulfillment of requirement has for obtaining Diploma in Building.

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FEBRUARY 2022

STUDENT'S DECLARATION

I hereby declare that this report is my own work, except for extract and summaries for which the original references stated herein, prepared during a practical training session that I underwent at Tenaga Jaya Construction Development Sdn Bhd for duration of 20 weeks starting from 23 September 2021 and ended on 7 January 2021. It is submitted as one of the prerequisite requirements of BGN310 and accepted as a partial fulfillment of the requirements for obtaining the Diploma in Building.

.....

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Date : 10 January 2022

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Thank you so much.

ABSTRACT

Variation Order (VO) is a normal issue in building projects. It requires amending the initial scope of work as specified in the contract. VO is caused by a variety of reasons. As a result, there were cost overruns, delays, and even contract disputes amongst parties. This research was conducted at Balok since it was one of the new projects that needed to be handled. The purpose of this study was to identify the method of variation order process, the time and cost of variation order applied, and to determine the root causes of variation and the impacts of variations on Balok projects. Data collection involved in the survey with an observation and unstructured interviews that happened when site visited. Also, document reviews of the project consisting of variation orders are made and indentified. Significant VO factors affecting time performance, according to the study, include schedule changes, scope changes, design modifications, finance challenges, and a lack of strategic planning. A change in schedule, a financial issue, insufficient working drawing information, a change in specification, and financial challenges were all significant variables influencing cost performance. It is proposed that good financial management and thorough design might help reduce variation orders and hence improve project performance.

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CHAPTER 1.0

INTRODUCTION

1.1 Background of Study

One of the most essential aspects in building production is the cost of a construction project. The budget of a project may deviate from the initial estimated price for a variety of reasons. A variation order is one that is ordered in a way that closely complies to the criteria of the contract's variation provisions, and it usually needs documented documentation on the variation where the works deviate from the original contract (Sarwono *et al.*, 2016). Variation orders, in general, entail changes in scope, time and material for further work, and higher charges for additional working hours. Changes in construction projects are unavoidable due to the dynamic and complicated structure of the construction industry, and variation orders are used in all sorts of projects. This might be due, at least in part, to a complete lack of understanding and appreciation for the impact of these changes on project performance (Moselhi *et al.*, 2005).

Variations are inevitable in any construction projects (Ibbs *et al.*, 2001). Variation order are common in construction as it usually happen when the client has dissafication and they want to change their mind. It refers to a collection of orders that allow for changes or additions to a prior permission in the case of capacity or the nature of the activity to be performed. When a variation order is issued, it has a number of unfavourable consequences for both the employer and the construction executors (Anatol & Abhishek *et al.*, 2017, p.1602).

1.2 Objectives

This report covered the process of variation order for renovation project of a single storey house. Therefore, the objectives of this study are:

i. To investigate the methods of variation order process.

ii. To analyse the time and cost of variation order applied to this project.

iii. To determine the causes of variation order and impacts of variation order.

1.3 Scope of Study

This study is carried out at No.15, Lorong Barat Darat 34, Perumahan Balok Darat, 26100, Kuantan, Pahang Darul Makmur. For this project, the study focuses on a variation order procedure. For this, researched the techniques of variation order processing, including the duration and cost of variation orders used on this project as site visit. In addition, this project are investigated the reasons of the variation order procedure and how they affect when the variation order is issued. For this project, the machineries and materials are not what studied as it is focus more on a document issued at a client.

1.4 Methods of Study

1. Observation

Observing is one method of researching and comprehending the ongoing project process. Writter learnt about the variation order procedure and how to issue a variation order to a customer through observation. Writter observed the procedure of variation order for almost a month, taking pictures and take notes as site visit at the project.

2. Interviews

For this strategy, writter conducting unstructured interviews with supervisors by asking questions about my job. Also, while we're on a site visit, writter ask a question to a labourer if writter don't understand something. This might be useful in the process of order variation. Writter would periodically ask questions to ensure that writter was up to date on the information that the customer required.

3. Document reviews

Document Review is a systematic data collecting process that involves the review of existing records or documents. For this method, writter gathered information by referring to construction drawings created by the plan department. In addition, writter refer to the company's agreed-upon standard operating procedures.



Figure 1.1 : Standard Operating Procedures for Variation Order

Source: SOP Tenaga Jaya Construction



Figure 1.2 : Standard Operating Procedures for Variation Order

Source: SOP Tenaga Jaya Construction

CHAPTER 2.0

COMPANY BACKGROUND

2.1 Introduction of Company

Tenaga Jaya Construction Development Sdn Bhd is a company that started in 2005. Before, they known as Tenaga Jaya Construction as they were specialist in bungalow construction on its own land, with more than 26 years of experience. They were able to construct over 1053 dwellings without abandoning any records. They also successfully opened three branches in Temerloh, Kuantan, and Bangi.

2.2 Company Profile

Tenaga Jaya Construction Development Sdn Bhd or Tenaga Jaya Construction opened their first branches in Temerloh located at No.2 Jalan Semantan Baru 2, Simpang Songsang, 28000 Temerloh, Pahang. They also opened a second branches at A-69, Tingkat Satu, Perkampungan Seri Setali, Jalan Haji Ahmad, 25300 Kuantan,Pahang and third branch at E-1-11(1st Floor), Jalan Bg 3B/1, Bangi Gateaway 3B, 43650 Bandar Baru Bangi, Selangor. This company is a grade 5 in construction.

Mr Ang Hwa Wah is the director manager, and he is an ambitious man who takes his business seriously, working hard to achieve what he has today. The company has now moved to development in order to expand their business. In 2022, as planned, this company will begin to open for housing selection.

2.3 Company Organisation Chart

Mr Ang Hwa Wah is the company's director manager, and he is the one who gives all orders. Because this company does not have an HR department, the marketing department handles all of the documentation pertaining to all of the employees. They are also in charge of marketing and making the TJC known via social media. As the middleman, the administration department also assists in the management of all work in this company. Furthermore, there is a sales staff that handles all client meetings and assists clients in achieving their goals to build their dream house. The site department is in charge of ensuring that all construction work progresses smoothly since they manage it extremely professionally.



Figure 2.1 : Organization chart of Tenaga Jaya Construction

2.4 List of Projects

2.4.1 Completed Projects

Table 2.1 : List of completed projects

No	Project Title	Project	Start	Complet	Project	Client
•		Value	Date	ion Date	Durati	
					on	
1.	CONSTRUCTION	RM330,00	25/11/	25/11/20	1 year	NOOR
	AND	0.00	19			AIDAA
	COMPLETION OF					BINTI
	A SINGLE-					ABDUL
	STOREY HOUSE					RAHIM
	AT NO.					
	HAKMILIK GM					
	2130, NO LOT					
	120130, MUKIM					
	PENOR, DAERAH					
	KUANTAN,					
	PAHANG DARUL					
	MAKMUR					
2.	RENOVATION	RM251,00	19/7/1	19/7/19	1 year	SYED
	OF A SINGLE	0.00	9			MOHD
	STOREY SEMI-D					HAKHIRI
	HOUSE AT NO.					BIN SYED
	HAKMILIK PN					HASSAN
	5049, NO LOT					
	42764, MUKIM					
	KUALA					
	KUANTAN,					
	DAERAH					
	KUANTAN,					
	PAHANG DARUL					
	MAKMUR.					

3.	CONSTRUCTION	RM424,50	24/8/1	24/8/20	1 year	NORLIZATI
	AND	0.00	9			BINTI
	COMPLETION OF					MANSOR
	A ONE AND					
	HALF-STOREY					
	HOUSE AT NO.					
	HAKMILIK GM					
	29482, NO LOT					
	129195, MUKIM					
	KUALA					
	KUANTAN,					
	DAERAH					
	KUANTAN,					
	PAHANG DARUL					
	MAKMUR.					
4.	CONSTRUCTION	RM325,00	24/6/1	24/6/20	1 year	RASIDI BIN
	AND	0.00	9			ROSLAN
	COMPLETION OF					
	A SINGLE-					
	STOREY HOUSE					
	AT NO.					
	HAKMILIK HSM					
	90464, NO LOT					
	PT 139901,					
	MUKIM KUALA					
	KUANTAN,					
	DAERAH					
	KUANTAN,					
	PAHANG DARUL					
	MAKMUR.					

5.	CONSTRUCTION	RM255,00	19/11/	19/11/20	1 year	NUR
	AND	0.00	19			ZALEHA
	COMPLETION OF					BINTI
	A SINGLE-					MOHD
	STOREY HOUSE					HAMDAN
	AT NO.					
	HAKMILIK GM					
	980, NO LOT					
	2246, MUKIM					
	PAHANG TUA,					
	DAERAH PEKAN,					
	PAHANG DARUL					
	MAKMUR					
6.	CONSTRUCTION	RM195,00	14/8/1	14/8/20	1 year	MUHAMM
	AND	0.00	9			AD BIN
	COMPLETION OF					ARIFFIN
	A SINGLE-					
	STOREY HOUSE					
	AT NO.					
	HAKMILIK, NO					
	LOT 38661 (SUB					
	LOT-2), JAYA					
	GADING, MUKIM					
	KUALA					
	KUANTAN,					
	DAERAH					
	KUANTAN,					
	PAHANG DARUL					
	MAKMUR					

7.	RENOVATION	RM366,00	30/9/1	30/9/20	1 year	ZUBAIDAH
	OF SINGLE-	0.00	9			BINTI
	STOREY HOUSE					MOHAIDIN
	TO ONE-AND-A-					
	HALF STOREY					
	HOUSE AT NO.					
	HAKMILIK HSM					
	18988, NO LOT					
	PT 19373, MUKIM					
	KUALA					
	KUANTAN,					
	DAERAH					
	KUANTAN,					
	PAHANG DARUL					
	MAKMUR.					
8.	CONSTRUCTION	RM235,00	19/11/	19/11/20	1 year	HISAMUDI
	AND	0.00	19			N BIN
	COMPLETION OF					ABDUL
	A SINGLE-					RAHMAN
	STOREY HOUSE					
	AT NO.					
	HAKMILIK HSM					
	4114, NO LOT PT					
	13489, MUKIM					
	BENTONG,					
	DAERAH					
	BENTONG,					
	PAHANG DARUL					
	MAKMUR.					

2.4.2 Project in Progress

Table 2.2: List of project in progress

No	Project Title	Project	Start	Complet	Project	Client
•		Value	Date	ion Date	Duratio	
					n	
1.	CONSTRUCTION	RM452,00	7/8/202	-		NOOR
	AND	0.00	0			DIANA
	COMPLETION OF					ASHAARI
	A ONE-STOREY					BINTI
	HOUSE WITH					MUHAMA
	MEZZANINE					D
	FLOOR AT NO.					
	HAKMILIK PM					
	21670, NO LOT					
	71813, BANDAR					
	INDERA					
	МАНКОТА,					
	MUKIM KUALA					
	KUANTAN,					
	DAERAH					
	KUANTAN,					
	PAHANG.					
2.	RENOVATION	RM242,00	3/4/202	3/7/2022	1 year	MUHAMM
	OF A SINGLE-	0.00	1			AD
	STOREY HOUSE					SHAHIR
	AT NO.					BIN SABLI
	HAKMILIK PM					& SITI
	4040, NO LOT					SARAH
	109126, MUKIM					BINTI
	SUNGAI					SERI
	KARANG,					MASAN
	DAERAH					
	KUANTAN,					

	PAHANG.					
3.	CONSTRUCTION	RM427,00	7/5/202	7/5/2022	1 year	NURHUD
	AND	0.00	1			A BINTI
	COMPLETION OF					MOHAME
	A SINGLE-					D FADZIL
	STOREY HOUSE					
	AT NO LOT					
	15779, KG					
	KARAK SETIA,					
	MUKIM SABAI,					
	DAERAH					
	BENTONG,					
	NEGERI					
	PAHANG DARUL					
	MAKMUR					
•						
4.	CONSTRUCTION	RM350,00	21/5/20	21/5/202	1 year	А
4.	CONSTRUCTION AND	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN
4.	CONSTRUCTION AND COMPLETION OF	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU
4.	CONSTRUCTION AND COMPLETION OF A SINGLE-	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO LOT 1537, KG	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO LOT 1537, KG AYAU, MUKIM	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO LOT 1537, KG AYAU, MUKIM ROMPIN,	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO LOT 1537, KG AYAU, MUKIM ROMPIN, DAERAH	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO LOT 1537, KG AYAU, MUKIM ROMPIN, DAERAH ROMPIN,	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO LOT 1537, KG AYAU, MUKIM ROMPIN, DAERAH ROMPIN, NEGERI	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN
4.	CONSTRUCTION AND COMPLETION OF A SINGLE- STOREY HOUSE AT PM 27, NO LOT 1537, KG AYAU, MUKIM AYAU, MUKIM NEGERI NEGERI PAHANG DARUL	RM350,00 0.00	21/5/20 21	21/5/202 2	1 year	A KASMAN BIN ABU SEMAN

CHAPTER 3.0

CASE STUDY

3.1 Introduction to Case Study

This project is a Renovation of A Single-Storey House at No. Hakmilik PM 4040, No Lot 109126, Mukim Sungai Karang, Daerah Kuantan, Pahang Darul Makmur. The value of the project is RM242,000.00 and the date of completion is on 3 July 2022.



Figure 3.1 : Site Plan by Developer



Figure 3.2 : Site Plan By Tenaga Jaya Construction

This project located at Balok, a neighbourhood near the seaside. This is a new housing project because there are still houses that are unoccupied. The customer recently purchased this home and is interested in renovating it. It is a little out of the way from town, and the route is often congested with lorries due to its proximity to the industries. The activities that carried out on the site are include inspecting the building progress work as to observe the craftsmen complete it correctly according to the signed plan. Also, as negotiated with the customer, work to break down the original house's walls in order to make renovations and add additional space.



Figure 3.3 : Front view (right side) of the project at 10% progress.



Figure 3.4 : Front view (right side) of the project at 70% progress.

3.2 The methods of variation order

a. A design adjustment was requested by the customer

After the building work begins, the customer was to make the desired design adjustments, which the sales department already discuss with the client during the site visit in order to obtain confirmation from the client. This is not matter to be discussed on any medium, such as Whatsapp, a phone conversation, or in person because every information will be take noted to ensure that the information is true.



Figure 3.5: The conversation of the sales department and the client

b. Re-formulate all of the information provided later

Following that, the sales department evaluated all available information and send an email to the plan department to amend the drawing plan with the client's specifications. Sales department also helps by draft the plan so that the plan department can understand more what the client needs.

M Gmail	Sales Kuantan <	angtjab.sales@gmail.com
AMENDMENT AFTER SIG	N 01 : SARAH & SHAHIR (9751)/KUANTAN(BALOK)	
iales Kuantan <angtjab.sales@gmai o: PD angtjab <angtjab.pd@gmail.co< th=""><th>l.com> m>, angtjab2021@hotmail.com, PA TJC <pa.tenagajaya@gmail.com>, tjC Bangi <angtjab.bb@gmail.com></angtjab.bb@gmail.com></pa.tenagajaya@gmail.com></th><th>Fri, Oct 8, 2021 at 9:58 A</th></angtjab.pd@gmail.co<></angtjab.sales@gmai 	l.com> m>, angtjab2021@hotmail.com, PA TJC <pa.tenagajaya@gmail.com>, tjC Bangi <angtjab.bb@gmail.com></angtjab.bb@gmail.com></pa.tenagajaya@gmail.com>	Fri, Oct 8, 2021 at 9:58 A
Kak Aisya,		
Date: 7/10/2021		
Attendees: FR,ZU,HAZIM, TUKANG A	ADY, TUAN RUMAH	
Ubahan plan Merujuk perkara di atas, semalam ka	ami dah pergi site untuk bincang dan tunjuk tuan rumah ukuran dan tambahan yg dia nak. Ukuran tak perlu	tunjuk detail sangat.
Boleh refer attachment:		
 New path 2 Susunan accessories dah beruba 	ah	
 Tambahan ikat bata 9" (2'(P) x 3 Tambahan slah tahle tanna kaki 	3'6"(T) × 9"(L)) (4'(P) × 2'(L))	
2. New Bath 1	400	
 Tempat shower anggaran dalam Tambahan ikat bata 9" (Panjang 	ו 40" g sama dengan tempat shower)	
- Dinding tempat letak sabun bua	ng dan tukar ke dinding biasa sebab dia akan letak sabun di tempat ikat bata 9"	
3. New Master Bedroom		
 Gap ukuran tingkap dari dinding New Dry Kitchen 	j sama	
- Tambahan slab table ada kaki 1	0'(P)	
 Iambahan sinki dan tingkap dite New Wash Area 	angah2 slab table	
- Tambahan slab table tanpa kaki	4'(P)	
 Sinki letak di hujung slab table New Dining Area 		
- Tingkap di tengah		
7. New Bath 1,2 & Existing Bath 2 - mosaic nak full height		
8. Tinggi slab table semua nak yg st	andard	
(note: On site dalam 1-2 hari lagi tu tanya saya semula.)	kang dah nak start buat kerja semula, jadi kami nak minta sign back from owner dulu sebelum tukang start	kerja balik. Apa-apa boleh
DEADLINE: 8/10/21 (3pm)		
Thank you, Zubairab		
Zundirdn.		
Sales Department		
Tenaga Java Construction		
Tel: +609-290 1896		
Fax: +609-290 1899		
w: tenagajaya.com		
f: Tenaga Jaya Construction Page		
[Quoted text hidden]		
2 attachments		
A Research B I		
1		
Contoh gambar sla	b table New Bath 1.jpeg	
39K		
And State And		
1		
Sarah 9751.pdf		

Figure 3.6: Sales Department email to Plan Department as to amend the plan

c. Amendments to the drawing plan

The plan department examined and comprehended the sales department's email before making adjustments to the drawing plan. The email be detailed enough that the plan department understands what the customer want to amend. To minimise confusion, the planning department will contact the sales department directly what they do not understand. They also have a discussion to avoid undesirable consequences.



Figure 3.7: Floor plan that has amend by Plan Department





Figure 3.8: Roof plan that has amend by Plan Department



Figure 3.9: Right elevation that has amend by Plan Department





Figure 3.10: Electrical layout that has amend by Plan Department

d. Issue a variation order to the client

When the sales department received the updated plan from the plan department, they may begin make a variation order document to be sent to the client. With the updated plan, it will be easy to construct a variation order document so that the client can refer to it to understand what will be addressed in the variation order.

After the client has agreed to the variation order, they pay to the Tenaga Jaya Construction and can proceed to the next step.



NAMA	:	MUHAMMAD SHAHIR BIN SHABLI & SITI SARAH BINTI SERI MASRAN	TARIKH :	29.09.2021
K/P NO	:	801024-06-5491 & 810827-07-5102	NO. TEL :	016-945 3836 (L)
PROJEK	:	KUANTAN (BALOK)		016-379 9751 (P)
NO RUJUKAN	:	VO01/09.21/FR(ZU)/01		

NO	KETERANGAN	RM			
	Merujuk kepada Quotation : Q031/09/2021/FR/03				
	Merujuk kepada Pelan : Amendment After Signed Agreement 01 (Lampiran 1)				
	<u>(2) K(R)2101-4/ND-NS/21.08.2021/SARAH(9751)/KUANTAN (BALOK)</u>				
1)	Kerja-kerja menambah bina rumah :	115,000.0			
	a) Menambah bina New Living Area sebanyak 8'(L) x 21'(P) untuk dijadikan keluasan baru				
	26'(L) x 21'(P) dengan tambahan 2 unit tingkap aluminium berdaun 1 di pandangan hadapan				
	rumah untuk dijadikan 3 unit tingkap berdaun 1. 2 unit tingkap berdaun 3 di pandangan				
	kanan adalah sama seperti pelan asal.				
	 b) Existing Bath 2 akan dikekalkan semula seperti rumah asal daripada cadangan meroboh (merujuk kepada SpecII bertarikh 02/04/2021 yang sudah ditandatangani) tetapi 	FOC			
	disebabkan waktu permintaan, terdapat satu dinding telah roboh, maka,				
	- Dinding asal yang telah roboh akan diikat bata dijadikan dinding semula dan kosongkan				
	sedikit ruangan untuk memasang tingkap jenis "top Hung" seperti merujuk di Lampiran 2.				
	- Jubin lantai & dinding asal akan dipecahkan kemudian pasang dengan jubin baru yg sama				
	jenis dengan jubin New Bath 1. Jubin dinding baru adalah 5'(T) sama ketinggian asal.				
	- Tandas duduk akan diubah kepada yang baru disebabkan sudah rosak.				
	- Aksesori lain akan diguna balik. Sebarang tambahan akan ada kos tambahan.				
	c) New Bath 2 akan dibina di sebelah Existing Bath 2 seperti merujuk dalam pelan baru dengan				
	berukuran 15 (L) x 5 (P) : Somus akrocori dan koria adalah cama conorti Specili bertarikh 02/04/2021 yang cudah				
	ditandatangani				
	d) Menambah bina New Dining Area sebanyak 8'(L) x 13'(P) untuk dijadikan keluasan baru				
	18'(L) x 13'(P) + 10'(L) x 5'(P) dan tambahan 1 point aircond 2HP tanpa kerja perpaipan air & copper.				
	e) Anjakkan New Kitchen Area ke belakang dan dinamakan sebagai New Wet Kitchen Area :				
	- Ukuran adalah sama dengan New Kitchen Area asal, iaitu 14'(L) x 16'(P).				
	- Semua kerja adalah sama seperti New Kitchen Area termasuk jubin lantai & dinding, kerja				
	perpaipan, kerja wiring, kerja siling dan kerja tingkap. (merujuk kepada SpecII bertarikh				
	02/04/2021 yang sudah ditandatangani)				
	- Slab table dipanjangkan seperti merujuk dalam pelan baru				
	- 1 unit Pintu Solid (MD10) yang hadap kepada belakang rumah				
	f) New Kitchen Area ditukar dan namakan sebagai New Dry Kitchen Area :				
	- Ukuran kekal sama seperti asal.				

Figure 3.11: Variation order that issued to the client

e. Send variation order to site supervisor for further action

Finally, once everything has been checked, the variation order sent to the site supervisor so that they can continue the construction work that was interrupted due to the addition requested by the client. Labor can save time and do their work more quickly without worrying about client dissatisfaction.

Furthermore, before submitting the variation order to the site supervisor, the sales department must first email the admin department so that they may record it in their file and follow up with the client to collect payment for the variation order. They are usually in charge of delivering the signed back variation order to the site supervisor.

3.3 The time and cost of variation order applied

This variation order takes about one week to complete due to the numerous adjustments requested by the customer. Many meetings were arranged with the customer to confirm the improvements that they desired and to ensure that the client was pleased. The meeting took place over a period of two weeks in the TJC Kuantan office, the Client office, and on-site.

Furthermore, the cost for this variation order is RM116,800.00 plus RM9,750.00 for second Variation Order and RM1,400.00 for third Variation Order. There are three variation orders for this project since the customer wants several adjustments. This client is highly meticulous and considers what would happen if the property is damaged. The client also values proper lighting and will ensure that the house has proper ventilation.



NAMA	:	MUHAMMAD SHAHIR BIN SHABLI & SITI SARAH BINTI SERI MASRAN	TARIKH :	29.09.2021
K/P NO	:	801024-06-5491 & 810827-07-5102	NO. TEL :	016-945 3836 (L)
PROJEK	:	KUANTAN (BALOK)		016-379 9751 (P)
NO RUJUKAN	:	VO01/09.21/FR(ZU)/01		

VARIATION ORDER (VO)

NO	KETERANGAN	RM
	Merujuk kepada Quotation : Q031/09/2021/FR/03	
	Merujuk kepada Pelan : Amendment After Signed Agreement 01 (Lampiran 1)	
	(2) K(R)2101-4/ND-NS/21.08.2021/SARAH(9751)/KUANTAN (BALOK)	
1)	Kerja-kerja menambah bina rumah :	115,000.00
	a) Menambah bina New Living Area sebanyak 8'(L) x 21'(P) untuk dijadikan keluasan baru	
	26'(L) x 21'(P) dengan tambahan 2 unit tingkap aluminium berdaun 1 di pandangan hadapan	
	rumah untuk dijadikan 3 unit tingkap berdaun 1. 2 unit tingkap berdaun 3 di pandangan	
	kanan adalah sama seperti pelan asal.	
	b) Existing Bath 2 akan dikekalkan semula seperti rumah asal daripada cadangan meroboh	FOC
	(merujuk kepada SpecII bertarikh 02/04/2021 yang sudah ditandatangani) tetapi	
	disebabkan waktu permintaan, terdapat satu dinding telah roboh, maka,	
	- Dinding asal yang telah roboh akan diikat bata dijadikan dinding semula dan kosongkan	
	sedikit ruangan untuk memasang tingkap jenis "top Hung" seperti merujuk di Lampiran 2.	
	- Jubin lantai & dinding asal akan dipecahkan kemudian pasang dengan jubin baru yg sama	
	jenis dengan jubin New Bath 1. Jubin dinding baru adalah 5'(T) sama ketinggian asal.	
	- Tandas duduk akan diubah kepada yang baru disebabkan sudah rosak.	
	- Aksesori lain akan diguna balik. Sebarang tambahan akan ada kos tambahan.	
	c) New Bath 2 akan dibina di sebelah Existing Bath 2 seperti merujuk dalam pelan baru dengan	
	berukuran 13'(L) x 5'(P) :	
	 Semua aksesori dan kerja adalah sama seperti SpecII bertarikh 02/04/2021 yang sudah 	
	ditandatangani	
	d) Menambah bina New Dining Area sebanyak 8'(L) x 13'(P) untuk dijadikan keluasan baru	
	18'(L) x 13'(P) + 10'(L) x 5'(P) dan tambahan 1 point aircond 2HP tanpa kerja perpaipan air &	
	copper.	
	e) Anjakkan New Kitchen Area ke belakang dan dinamakan sebagai New Wet Kitchen Area :	
	- Ukuran adalah sama dengan New Kitchen Area asal, iaitu 14'(L) x 16'(P).	
	- Semua kerja adalah sama seperti New Kitchen Area termasuk jubin lantai & dinding, kerja	
	perpaipan, kerja wiring, kerja siling dan kerja tingkap. (merujuk kepada SpecII bertarikh	
	02/04/2021 yang sudah ditandatangani)	
	- Slab table dipanjangkan seperti merujuk dalam pelan baru	
	- 1 unit Pintu Solid (MD10) yang hadap kepada belakang rumah	
	f) New Kitchen Area ditukar dan namakan sebagai New Dry Kitchen Area :	
	- Ukuran kekal sama seperti asal.	



Figure 3.12: First VO that been issued to the client



Tatal	116 800 00
l Menambah panjang dinding sekatan rumah dengan jiran sebelah kiri di New Dry Yard seperti merujuk dalam pelan.	
- Ikat bata 9" di shower area (sebelah kepada basin area) berukuran 3'6"(L) dari lantai ke siling dan bukakan 1 ruangan di tengah sebagai tempat letak barang-barang mandian. (Lampiran 3)	900.00
ditandatangani. - Tambahan slab table di basin area berukuran 3'6"(P) termasuk jubin 2'x2' (White Horse Gred A). RM18.00/kening	650.00
- Aksesori yang diberi adalah sama seperti SpecII bertarikh 02/04/2021 yang sudah	
Bath 1 sekarang adalah 8'(L) x 8'(P).	
Kedudukan New Bath 1 sekarang yang berada di New Master Bedroom adalah dipindah & diparhasarkan dari kedudukan asal jaitu sehelah kenada Evisting Diping Area Ukuran New	
- Tambahan 2 points lampu siling kerana penambahan keluasan bilik	
berdaun 2 di sebelah kanan juga.	
- Tingkap vang berada di belakang anjak ke sebelah kanan dan tambahan 1 unit tingkap	250.00
שני טגעו מויס (בן גס (ד): - Ilkuran baru New Master Bedroom adalah (14'(L) x 24'(P)) + (8'(L) x 5'(P)) + (6'(L) x 8'(P))	
Menambah bina New Master Bedroom sebanyak 14'(L) x 16'(P) termasuk New Bath 1	
- Kerja wiring adalah sama seperti tempat asal (New Kitchen Area).	
- Pintu keluar ke Wash Area dikekalkan.	
- Buang sebahagian dinding belakang untuk dijadikan satu laluan ke New Wet Kitchen Area.	
- Hanya akan ada 1 unit tingkap berdaun 2	
 Jubin dinding telah pindah ke New Wet Kitchen Area, maka, tempat sini hanya akan melepa dijadikan dinding simen sahaja. 	I
Gred A (RM5.00/kpg)	
- Jubin lantai daripada asal (heavy duty) ditukar kepada ceramic 16" x 16". White Horse	
- Hanya ada 1 point water tan di tempat ini. Kedudukan ikut minat tuan rumah	
	 Hanya ada 1 point water tap di tempat ini. Kedudukan ikut minat tuan rumah Jubin lantai daripada asal (heavy duty) ditukar kepada ceramic 16" x 16", White Horse Gred A (RM5.00/kpg) Jubin dinding telah pindah ke New Wet Kitchen Area, maka, tempat sini hanya akan melepa dijadikan dinding simen sahaja. Hanya akan ada 1 unit tingkap berdaun 2 Buang sebahagian dinding belakang untuk dijadikan satu laluan ke New Wet Kitchen Area. Pintu keluar ke Wash Area dikekalkan. Kerja wiring adalah sama seperti tempat asal (New Kitchen Area). Menambah bina New Master Bedroom sebanyak 14'(L) x 16'(P) termasuk New Bath 1 berukuran 8'(L) x 8'(P) : Ukuran baru New Master Bedroom adalah [14'(L) x 24'(P)] + [8'(L) x 5'(P)] + [6'(L) x 8'(P)] Tingkap yang berada di belakang anjak ke sebelah kanan dan tambahan 1 unit tingkap berdaun 2 di sebelah kanan juga. Tambahan 2 points lampu siling kerana penambahan keluasan bilik Kedudukan New Bath 1 sekarang yang berada di New Master Bedroom adalah dipindah & diperbesarkan dari kedudukan asal, iaitu sebelah kepada Existing Dining Area. Ukuran New Bath 1 sekarang adalah 8'(L) x 8'(P). Aksesori yang diberi adalah sama seperti SpecII bertarikh 02/04/2021 yang sudah ditandatangani. Tambahan slab table di basin area berukuran 3'6"(P) termasuk jubin 2'x2' (White Horse Gred A), RM18.00/keping Ikat bata 9" di shower area (sebelah kepada basin area) berukuran 3'6"(L) dari lantai ke siling dan bukakan 1 ruangan di tengah sebagai tempat letak barang-barang mandian. (Lampiran 3)

Remarks:

- Surat VO ini dikeluarkan sebagai PENGESAHAN BAGI PERUBAHAN KERJA selepas TJC mendapat persetujuan berdasarkan daripada Quotation yang telah dikeluarkan di antara Pihak Tuan/Puan dan Pihak Tenaga Jaya Construction dimana secara langsung atau tidak langsung.
- 2. Setelah surat VO dikeluarkan, segala perubahan seterusnya tidak akan diterima dan keputusan adalah muktamad.
- 3. Bayaran tersebut akan bayar segera selepas mendapat Surat ini dan dibuat melalui dengan cara CASH/Cheque/Bankin ke akaun seperti merujuk di bawah :-

PUBLIC BANK &: 3103-2576-22 MAYBANK A/C : 5560-5750-4510

> TENAGA JAYA CONSTRUCTION No. 2, Jalan Samanian Baru 2, Simpang Songaseng, 28000 Temerloh, Pahang Darul Makmur, Tel: 09-290 1896, 290 1898 Fax: 09-290 1899

(TENAGA JAYA CONSTRUCTION) (ANG HWAN WAH)

ANG HWAN WAH

2/10

Figure 3.13: First VO that been issued to the client



NAMA	:	MUHAMMAD SHAHIR BIN SHABLI & SITI SARAH BINTI SERI MASRAN	TARIKH :	11.10.2021
K/P NO	:	801024-06-5491 & 810827-07-5102	NO. TEL :	016-945 3836 (L)
PROJEK	:	KUANTAN (BALOK)		016-379 9751 (P)
NO RUJUKAN	:	VO02/10.21/FR/01		

VARIATION ORDER (VO)

NO	KETERANGAN	RM
	Merujuk kepada Quotation : Q039/10/2021/FR/01	
	<u> Merujuk kepada Pelan : Merujuk kepada lampiran 1</u>	
1)	Kerja-kerja tambahan jubin dinding di New Bath 1 & 2 dan Exist Bath 2 :	5,800.00
	a) New Bath 1 & 🗧 - Daripada 7'(T) kepada siling	
	b) Existing Bath 2 - Daripada 5'(T) kepada siling	
2)	Kerja-kerja menolak dan menambah bina dinding ikat bata 9" di :	450.00
	a) New Bath 1 - Menolak kerja-kerja ikat bata 9" di shower area seperti merujuk di	
	VO01/09.21/FR(ZU)/01 dengan harga RM900.00 kepada menambah	
	bina dinding jenis ikat bata 9" di antara shower area dan wc area	
	termasuk jubin 1'x2' '(RM6.50/kpg) berukuran 3'4"(P) x 9"(L) x 3'6"(T).	
	b) New Bath 2 termasuk jubin 1'x2' (RM6.50/kpg) berukuran 2'(P) x 9"(L) x 3'6"(T)	
3)	Kerja-kerja menambah bina Slab Table termasuk jubin 2'x2' (RM18.00/kpg) di :	3,500.00
	a) Dry Kitchen Area berukuran 10'(P) x 2'(L) x 3'(T)	
	b) Wash Area berukuran 4'(P) x 2'(L) tanpa kaki	
	c) New Bath 2 berukuran 4'(P) x 2'(L) tanpa kaki	
4)	Kerja-kerja mengubah slab table di New Bath 1 seperti merujuk di VO01/09.21/FR(ZU)/01	KONTRA
	dengan ukuran 3'6"(P) x 2'(L) tanpa kaki kepada ukuran 4'5"(P) x 1'(L) tanpa kaki.	
	(Cara bina merujuk kepada Lampiran 2)	
5)	Kerja-kerja menentu kedudukan tingkap di :	NIL
	a) Dry Kitchen Area - Di tengah ikut panjang slab table	
	b) New Master Bedroom - Merujuk kepada Lampiran 1	
6)	Kerja-kerja meroboh dan membina balik kedudukan tingkap di New Dining Area agar tingkap	FOC
	tersebut berada di tengah antara dinding New Master Bedroom dan New Bath 2.	
	JUMLAH :	9,750.00
	•	

Remarks:

 Surat VO ini dikeluarkan sebagai PENGESAHAN BAGI PERUBAHAN KERJA selepas TJC mendapat persetujuan berdasarkan daripada Quotation yang telah dikeluarkan di antara Pihak Tuan/Puan dan Pihak Tenaga Jaya Construction dimana secara langsung atau tidak langsung.

2. Setelah surat VO dikeluarkan, segala perubahan seterusnya tidak akan diterima dan keputusan adalah muktamad.

3. Bayaran tersebut akan bayar segera selepas mendapat Surat ini dan dibuat melalui dengan cara CASH/Cheque/Bankin ke akaun seperti merujuk di bawah :-

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Figure 3.14: Second VO that been issued to the client



NAMA	:	MUHAMMAD SHAHIR BIN SHABLI & SITI SARAH BINTI SERI MASRAN	TARIKH :	25.10.2021
K/P NO	:	801024-06-5491 & 810827-07-5102	NO. TEL :	016-945 3836 (L)
PROJEK	:	KUANTAN (BALOK)		016-379 9751 (P)
NO RUJUKAN	:	VO03/10.21/FR/01		

VARIATION ORDER (VO)

NO	KETERANGAN		RM
	Merujuk kepada Quotation : Q040/10/2021/FR/01		
	<u>Merujuk kepada Pelan : Merujuk kepada lampiran 1</u>		
1)	 Kerja-kerja menukar 1 unit tingkap berdaun 3 kepada 1 unit pintu sliding yang berukur 6'(L) x 8'6"(T) tanpa top hung dan bahan binaan adalah : a) Kaca 5mm berwarna hitam. b) Bingkai aluminium berwarna silver. 	ran	1,400.00
	Lebar pintu sliding baru adalah 6'		
	The mengikat bata		
		JUMLAH :	1,400.00

Remarks:

- 1. Surat VO ini dikeluarkan sebagai PENGESAHAN BAGI PERUBAHAN KERJA selepas TJC mendapat persetujuan berdasarkan daripada Quotation yang telah dikeluarkan di antara Pihak Tuan/Puan dan Pihak Tenaga Jaya Construction dimana secara langsung atau tidak langsung.
- 2. Setelah surat VO dikeluarkan, segala perubahan seterusnya tidak akan diterima dan keputusan adalah muktamad.
- 3. Bayaran tersebut akan bayar segera selepas mendapat Surat ini dan dibuat melalui dengan cara CASH/Cheque/Bankin ke

akaun seperti merujuk di bawah :-PUBLIC BANK A: 3103-2576-22 (TENAGA JAYA CONSTRUCTION) MAYBANK A/C : 5560-5750-4510 (ANG HWAN WAH) TENAGA JAYA CONSTRUCTION No. 2, Jalan Semantan Baru 2, Simpang Songsang, 28000 Temerloh, Pahang, Darul Makmur, Tel: 09-290 1896, 290 1898 Fax: 09-290 1899

ANG HWAN WAH

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Figure 3.15: Third VO that been issued to the client

3.4 The problem occurred and impacts of variation order

a. Existing bath and New Bath do not have a good ventilation

The first issue that occurred during this project is the window in the current bath 2 and the new bath 2. There is some disagreement with the customer because they just want it to be a wall and do not want a fixed glass top hung window but this will make the bathroom smell when it will use as the ventilation on the two baths are not that good. The odor of the two baths will make it smell bad, and the bath will quickly get damp. As a result, the company suggests to the customer that the customer add a fixed glass top hung window to improve the ventilation between the two baths.

The customer agreed to add on the top hung window as for the ventilation between the two bath. They also want to add exhaust fan so the ventilation better than before. The impact of this in variation order is that the cost of VO is higher since the window and exhaust fan must be added.



Figure 3.16: Fixed glass top hung window in 3D



Figure 3.17: Fixed glass top hung window in 2D

b. Adding a soap dispenser in Bath master bedroom

Furthermore, the difficulty occurred when the client wanted to add a soap dispenser since the customer does not want to make it harder for them in the future when a hanging soap stand is already damaged and buying a new one would make the bathroom appear ugly. This happens when the wall is up, making it difficult to build a place to put the soap since the bathroom is really not large enough, and it makes the bathroom even smaller. The bathroom will have less space, making it difficult to walk around.

The impacts of this is delays caused by changes in design specification.



Figure 3.18: A place to put the soap in 3D



Figure 3.19: A place to put the soap in 2D

c. Changes of design sink in master bathroom

The third problem occurred is the design of the sink in the master bedroom. The customer wants to change the design of the sink and the position of the sink as shown in figure 3.18. Before, they want the full slab table for the sink, but change their mind to half of slab table for the sink as when added a wall between the toilet and shower makes the space become more smaller than before and this will effect the movement in the bathroom.

The impact of this problem is the plumber need to wait for the customer to confirm of their design before the plumber started their work and it make a delay for the work to complete. The plan department also need to change the plan many times to make the customer satisfied.



Figure 3.20: New design of sink that plan department draw



Figure 3.21: The design of the sink that the customer wants

Source:

d. A new window in New Dry Kitchen

The next problem occurred when the labour did not carefully examine the plan and made a mistake. The wall is already fully up as indicated in the figure, with no space left for the window as specified in the plan. This problem is an example of a thoughtless error. As a result, the labour must break down the wall to create room for the window. The impacts of this problem results in rework and demolition. The building work will take longer to complete than promised in the contract. Furthermore, the cost of this work will be higher since the company must pay the consequences of the problem.



Figure 3.22: Double leaf window in New Dry Kitchen



Figure 3.23: The wall where there should be a double leaf window

e. The window in dining area change to the sliding door

The last issue that occurred throughout this project was that when the customer requested a change of plan, the newly raised wall had to be broken, which resulted in a loss of cost and a long time for the project to be completed. A double-leafed window, for example, had to have its wall break down to make room for a sliding door since the customer preferred a sliding door in the dining room. In addition, there are parts that need to be added to the wall to cover the previous window openings.



Figure 3.24: Window to change into a sliding door



Figure 3.25: New sliding door in amendment floor plan

CHAPTER 4.0

CONCLUSION

Variation order process is one of the common thing that happen in the construction and help the contractor to solve the problem in site. Several conclusions may be drawn from the study that was carried out within the scope indicated, which may assist in understanding the process of variation order. The report was carried out in Balok and has been observed during the project. The method of the variation order procedure has been known the flow of it and to ensure the project running smoothly as a result of this report. Also, the time and cost of variation orders in this project have been analysed, and it will take two weeks to review the project with the customer due to how detailed the customer is and the total cost of variation order that issued to this project is RM127,950.00. Furthermore, the causes of variation order and impacts of variation order is also been known. According to the study results, customer changes are the most major reasons of variation orders in the construction of building projects. As a result, the project will take longer to complete than promised in the contract. Furthermore, the procedures of this variation order process are not new, since it is a common occurrence in the construction industry. Furthermore, the methods are similar to that of the theory of variation order process.

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