

## UNIVERSITI TEKNOLOGI MARA CMP533: ORGANIZATIONAL COMMUNICATION

## **Course Name** ORGANIZATIONAL COMMUNICATION APPROVED (English) CMP533 **Course Code MQF** Credit 3 Course This course intends to expose students to the different faces of management and Description types of communication processes that organisations member do in order to achieve the objectives set by the organisation. The course targets to familiarize the students with strategies that organisations normally use to achieve desired goals, to enhance their image as well as to curb problem emerging from their communication effectiveness. Transferable Skills communication skills. leadership skills. event management Teaching Lectures, Case Study Methodologies CLO CLO1 Explain the theories of organisational communication in organisation. CLO2 Demonstrate social interaction with respective bodies through case study related to organisation structure CLO3 Describe the issues that arise in managing organisation with positive values and attitude. **Pre-Requisite** No course recommendations Courses Topics 1. Organizational Communication : An Introduction 1.1) 1.1 What is an Organization? 1.2) 1.2 Types of Organization 1.3) 1.3 Characteristics of Organization 1.4) 1.4 Functions of Communication in Organization 1.5) 1.5 Formal Communication Flow and Impact 2. Organization as a social system and culture 2.1) 2.1 The nature of Social System2.2) 2.2 Major Ideas of Social System2.3) 2.3 Organizational Culture 2.4) 2.4 Creating the Organisational Culture 2.5) 2.5 Factors Shaping Organisational Culture 2.6) 2.6 Sustaining Organizational Culture 3. Perception and Learning 3.1) 3.1 Defining of Perception3.2) 3.2 Understanding the Process of Perception3.3) 3.3 Factors Influencing Perception 3.4) 3.4 Perceptual Distortions 3.5) 3.5 Managing Perceptual Distortions 3.6) 3.6 Kelly's Attribution Theory 3.7) 3.7 Self-fulfilling Prophecy : The Pygmalion Effect 4. Motivation 4.1) 4.1 The Nature of Motivation4.2) 4.2 The Importance of Motivation 4.3) 4.3 Relationship Between Motivation and Performance 4.4) 4.4 Motivation Theories

<ul> <li>5. Attitudes and Job Satisfaction</li> <li>5.1) 5.1 Defining the Attitudes</li> <li>5.2) 5.2 Job Satisfaction</li> <li>5.3) 5.3 Impact of Job Satisfaction to Organization</li> <li>5.4) 5.4 Measuring Employee's Job Satisfaction Levels</li> <li>5.5) 5.5 Effects of Job Satisfaction on Employees</li> <li>5.6) 5.6 Expressing Job Satisfaction at Work</li> <li>5.7) 5.7 Importance of Having Satisfied Workers</li> <li>6. Power and Politics</li> </ul>
6.1) 6.1 Definition of Power 6.2) 6.2 Power and Leadership 6.3) 6.3 Bases of Power 6.4) 6.4 Dependency, the Key to Power 6.5) 6.5 Power Tactics 6.6) 6.6 Coalitions, the Power in Numbers 6.7) 6.7 Politics, the Power in Action
<ul> <li>7. Decision Making</li> <li>7.1) 7.1 The Nature of Decision Making</li> <li>7.2) 7.2 Factors Influencing Decisions in Organisation</li> <li>7.3) 7.3 Decision-making Process</li> <li>7.4) 7.4 Individual Decision Making</li> <li>7.5) 7.5 Group Decision Making</li> <li>7.6) 7.6 Ethics in Decision Making</li> </ul>
<ul> <li>8. Communication</li> <li>8.1) 8.1 What is Communication</li> <li>8.2) 8.2 Functions of Communication in Organisations</li> <li>8.3) 8.3 The Communication Process</li> <li>8.4) 8.4 Direction of Communication</li> <li>8.5) 8.5 Interpersonal Communication</li> <li>8.6) 8.6 Barriers to Effective Communication</li> <li>8.7) 8.7 Improving Communication Skills</li> <li>8.8) 8.8 Issues in Communication</li> </ul>
<ul> <li>9. Conflict</li> <li>9.1) 9.1 Definition of Organisational Conflict</li> <li>9.2) 9.2 Sources of Conflict</li> <li>9.3) 9.3 Elements of Conflict</li> <li>9.4) 9.4 The Conflict Process</li> <li>9.5) 9.5 Ways to Manage Conflict</li> <li>9.6) 9.6 Strategies for Managing Conflict</li> <li>9.7) 9.7 Negotiation Strategies and Process</li> </ul>
<b>10. Stress and Emotion</b> 10.1) 10.1 Introduction of Stress and Emotion10.2) 10.2 Causes and Sources of Stress10.3) 10.3 Consequences of Stress10.4) 10.4 Relationship Between Stress and Job Performance10.5) 10.5 Managing Stress10.6) 10.6 Nature of Emotions and Moods10.7) 10.7 Source of Emotions and Moods10.8) 10.8 Emotional Labour10.9) 10.9 Emotional Intelligence
<b>11. Organisational Change &amp; Communication</b> 11.1) 11.1 Concepts of Change         11.2) 11.2 Forces of Change         11.3) 11.3 The Change Process         11.4) 11.4 Costs and Benefits of Change         11.5) 11.5 Resistance to Change         11.6) 11.6 Managing Resistance to Change
<b>12. Summary and Conclusion</b> 12.1) n/a
<b>13. Group Presentation from Group Project</b> 13.1) n/a
<b>14. Final Test</b> 14.1) n/a

Assessment Breakdown	%
Continuous Assessment	60.00%
Final Assessment	40.00%

Details of							
Continuous Assessment	Assessment Type		Assessment Description	% of Total Mark	CLO		
	Assignment		individual assignment	20%	CLO2		
	Group Project		case study presentation	40%	CLO3		
Reading List	Pears Miller Appro Zalab Orgal York Kram <i>Lifesj</i> Papa. <i>Com</i> Publi		nizational Communication: Fo son Boston r, Katherine 2014, Organization oaches and, 5 Ed., Wadsworth hak, Pamela Shockley 2014, Fu nisational Communication, 8 E er, W.M 2016, Organizational C pan Approach, 1st Ed., Oxford MJ, Daniels T.D & Spiker, B.K munication: Perspectives and cation Los Angeles	A 2016, Organizational Communication: e and, 5 Ed., Wadsworth Cencage Learning, U.S. US mela Shockley 2014, Fundamental of nal Communication, 8 Ed., Allyn and Bacon New A 2016, Organizational Communication: A proach, 1st Ed., Oxford University Press US aniels T.D & Spiker, B.K 2012, Organisational tion: Perspectives and Trends., 2nd Ed., Sage			
	Resources	<b>⊏</b> a., 1	r, Oxford Fajar Shan Alam [IS	DN: 9/09034/210/1	1		
Article/Paper List	This Course does not have any article/paper resources						
Other References	This Course does not have any other resources						