## UNIVERSITI TEKNOLOGI MARA

# THE INFLUENCE OF MOTIVATION ON JOB PERFORMANCE AMONG COSMOPOINT STAFF IN PENINSULAR MALAYSIA

#### **ROSNIDA BINTI YUSOH**

Dissertation submitted in partial fulfilment of the requirement for the degree of

Master in Office Systems Management

**Faculty of Business Management** 

January 2020

#### **ABSTRACT**

The organization's success is highly depends on employees' performance. The employee performance closely related with their level of motivation in order to achieve the organizational goals. Motivational problems among employees can lead to work's performance issues that will bring to company losses. Cosmopoint College Performance Summary in 2017 recorded 16% drop in overall performance but the management neglected that the performance decline correlates with employee motivational factors. The purpose of this study is to examine the influence of motivation on job performance among Cosmopoint staff in Malaysia. The motivational theories of Herzberg Two Factor and Maslow Theory of Needs used to discuss the impact of motivation on the employees' performance. The factors of motivation focused on salary enhancement, fringe benefits, promotion, supervision and training used to investigate its influence towards employees' job performance. The study was carried out by using quantitative method. A total number of 127 respondents of this study were selected from 190 employees by using stratified random sampling technique. The instrument of questionnaire used to collect the data. The data collected were analysed by using descriptive statistic and correlation analysis through IBM SPSS Statistics software version 22 to analyse the relationship between motivation factors and job performance. The results indicated that all independent variables had significant correlation on employee's job performance. The finding of the Multiple Regression discovered 50.7% variation in job performance is accounted from motivational factors used in this study. Furthermore, the results discovered that the most significant motivational factor that influences job performance was supervision.

**Keywords:** *employee performance, motivational factor, organizational performance* 

#### **ACKNOWLEDGEMENT**

In the name of Allah the most gracious and the most merciful, first and foremost. I would like to extend my deepest praise to Allah S.W.T who has given me the patient, strength, determination and courage to complete this dissertation report on time.

My foremost thanks and appreciation goes to my respectful supervisor Dr. Wan Asri bin Wan Abdul Aziz. His encouragement really motivated me to complete this task smoothly. His confidence, support, patience and contribution gave me the strength and courage in guiding me, and the encouragement given during the process of writing this dissertation report. My greatest gratitude also goes to Dr. Ahmad Suffian bin Mohd Zahari for his unbelievable support and guidance. To my coordinator, Dr. Zuriati binti Ahmad, many thanks for your great reminder and keeping me focused on track in this dissertation report.

Furthermore, my thanks and appreciation goes to Cosmopoint staff in Peninsular Malaysia who contributed in this study by spending their time to fill in the questionnaire. Special thanks to all my lecturers, siblings, colleagues and friends for helping me with this dissertation report.

Finally, this dissertation report is dedicated to the loving memory of my very dear late father and mother for the vision and determination to educate me. This piece of victory is dedicated to both of you. Alhamdulillah.

### **TABLE OF CONTENTS**

	Page
CONFIRMATION BY PANEL OF EXAMINERS	ii
AUTHOR'S DECLARATION	iii
ABSTRACT	iv
ACKNOWLEDGEMENT	v
TABLE OF CONTENTS	vi
LIST OF TABLES	X
LIST OF FIGURES	xi
CHAPTER ONE: INTRODUCTION	1
1.1 Introduction	1
1.2 Background of the Study	1
1.3 Problem Statement	3
1.4 Research Objectives	4
1.5 Research Questions	5
1.6 Significance of the Study	5
1.6.1 Individual Significance	5
1.6.2 Managerial Significance	6
1.6.3 Organizational Significance	6
1.6.4 Body of Knowledge	6
1.7 Limitations of the Study	6
1.8 Definition of Key Terms	7
1.8.1 Employee Motivation	7
1.8.2 Job Performance	7
1.8.3 Enhance Salary	7
1.8.4 Fringe Benefits	7
1.8.5 Promotion	8
1.8.6 Supervision	8
1.8.7 Training	8

1.9	Summary of the Chapter	8
CH	APTER TWO: LITERATURE REVIEW	9
2.1	Introduction	9
2.2	Employee Motivation	9
2.3	Different Theories of Motivation	10
	2.3.1 Maslow Hierarchy of Need Theory	10
	2.3.2 Herzberg Two Factor Theory	11
2.4	Factor that Motivation Employee	12
	2.4.1 Enhanced Salary	12
	2.4.2 Fringe Benefits	13
	2.4.3 Promotion	13
	2.4.4 Supervision	14
	2.4.5 Training	15
2.5	Employee Job Performance	16
2.6	Conceptual Framework	17
2.7	Hypotheses Development	18
2.8	Summary of the Chapter	18
	APTER THREE: RESEARCH METHODOLOGY	19
	Introduction	19
	Research Design	19
	Population	20
3.4	Sampling Method	21
	2.4.1 Sampling Frame	21
	2.4.2 Sampling Technique	21
	2.4.3 Sampling Size	22
3.5	Variables	23
3.6	Unit of Analysis	23
3.7	Research Instrument	23
3.8	Validity of Instrument	25
3.9	Data Collection Procedures	25
3.1	0Data Analysis	26