

EXECUTIVE MASTER IN BUSINESS ADMINISTRATION UNIVERSITY TECHNOLOGY MARA DUNGUN TERENGGANU DARUL IMAN

APPLIED BUSINESS PROJECT (MBA 795)

ESTABLISHMENT OF PROTON EDAR DEALERSHIP IN DUNGUN

PREPARED BY: WAN ALIAS WAN ISHAK MOHD NASIR MOHD YUNUS MAZLI ZAKUAN MOHD NOOR BABA ZIN AWANG

DATE: JUN 19, 2003

Acknowledgment

This Project Paper is presented with the assistance of many essential personnel from various organizations such as PROTON EDAR, SMNY Auto Car, AGENDA CHENDANA Sdn. Bhd. and our client, EDEN LUXURY Sdn. Bhd who is the beneficiary of this Project Paper. Appreciation goes to the Terengganu State Government Departments' staff such as Economic Planning Unit (EPU) and Dungun Town Council for their valueable assistance in delivering information and statistical data on Dungun population.

We would like to mark an appreciation to our project supervisor, Dr. Wan Mansor Wan Mahmood who has given valuable guidance and advises in completing this project paper. We are also taking this opportunity to forward our appreciation to EMBA Coordinator, Dr. Nordin Abu Bakar who has been very helpful and supportive during our tenure at UiTM, Dungun.

Finally, our appreciation goes to the UiTM community for their wonderful and jovial environment through out our period of study in Executive Master of Business Administration.

Table Of Content

Acknowledgement	
List of Tables and Charts in this document	
Executive Summary	i
The Business Project	1
Objectives	1
Scope	1
Feasibility Study Methodology	2
Primary data	2
Secondary data	2
Limitations of the Analysis	2
Literature Review	3
MALAYSIAN ECONOMIC OVERVIEW (1950's to 1970's)	3
MANUFACTURING IN MALAYSIA	3
MOTOR VEHICLES AND MOTORCAR MANUFACTURING IN MALAYSIA	6
AUTOMOBILE RETAILING	8
THE CURRENT CHALLENGES	9
FUTURE CHALLENGES – ASIAN FREE TRADE AREA (AFTA)	11
DEVELOPMENT OF NATURAL GAS FUELED CARS IN MALAYSIA	17
OVERVIEW OF ASIAN AUTOMOBILE INDUSTRY AND RETAIL MARKET	19
COMMONALITIES: POLITICAL ECONOMY	20
THE DOMINANT FORCE IN ASIA: JAPAN	
CONTINENTAL-SIZED PRODUCERS: CHINA AND INDIA	
EXPORT-ORIENTED MARKETS: TURKEY AND THAILAND	
NATIONAL CHAMPION POLICIES: KOREA, MALAYSIA, INDONESIA, IRAN	
Demographical Analysis	26
Brief Introduction.	
Population	
Ethnic Mix & Age group	
Education Level	
Income	
Public Amenities	30

Background of the Company	
COMPANY PROFILE	
Organizational Structure	
OBJECTIVE	
PRODUCTION AND SERVICES	
Financial Highlight	46
Financial Performances	47
1. Profit & Loss Statement	
2. Balance Sheet	
3. Cash Flow	
Conclusion	49
Recommendation	50
Bibliography	51
APPENDICES	52
Pro-Forma Cash Flow For The Year Ended 31 st Dec 2004	
Pro-Forma Profit and Loss for the year ended 31 st Dec 2004	52(b)
5	
Pro-Forma Cash Flow For The Year Ended 31 st Dec 2005	
	53
Pro-Forma Cash Flow For The Year Ended 31 st Dec 2005	53
Pro-Forma Cash Flow For The Year Ended 31 st Dec 2005 Pro-Forma Profit and Loss for the year ended 31 st Dec 2005	53
 Pro-Forma Cash Flow For The Year Ended 31st Dec 2005 Pro-Forma Profit and Loss for the year ended 31st Dec 2005 Pro-Forma Cash Flow For The Year Ended 31st Dec 2006 	
 Pro-Forma Cash Flow For The Year Ended 31st Dec 2005 Pro-Forma Profit and Loss for the year ended 31st Dec 2005 Pro-Forma Cash Flow For The Year Ended 31st Dec 2006 Pro-Forma Profit and Loss for the year ended 31st Dec 2006 	
 Pro-Forma Cash Flow For The Year Ended 31st Dec 2005 Pro-Forma Profit and Loss for the year ended 31st Dec 2005 Pro-Forma Cash Flow For The Year Ended 31st Dec 2006 Pro-Forma Profit and Loss for the year ended 31st Dec 2006 Pro-Forma Cash Flow For The Year Ended 31st Dec 2007 	

~

EXECUTIVE SUMMARY

This Applied Business Project Paper is prepared to assist M/S Eden Luxury Sdn Bhd (ELSB) in applying for a dealership to distribute new Proton vehicles from M/S Proton Edar Sdn Bhd (PE). The outlet would be in Dungun, for a simple reason of the non-existence of Proton outlet in Dungun, not to mention the potentials of the area. There are existing Proton outlets in Kuala Terengganu, Kemaman and Jerteh for the whole state of Terengganu. With the establishment of the outlet, besides being able to further generate new businesses for Eden, it is hoped that Proton vehicles are easily accessible to the general public of Dungun and thus increase the sales volume for PE as a whole. Presently, people of Dungun have to go either to Kemaman or Kuala Terengganu to be able to have a look at the national car of their dreams. Sometimes the dealers from Kuala Terengganu and Kemaman held their promotions in Dungun on irregular basis, bringing along one or two different car models at one time. This arrangement has its drawback, as the whole range of Proton models could not be displayed for reasons such as cost, security, limited display space and the economics of it.

Further, there is a need to bring the cars closer to the Dungun public to create further awareness thus generating interest which could be turn into closed sales with the right marketing strategies. The potentials are especially big for "fence sitters" market segment, i.e. people who have the capacity but are undecided whether to make a purchase or not. These people possibly either do not make an appointment to have a look at the cars because of the distance they have to travel for Proton outlets or the eagerness is not strong enough for them to travel to the outlets. Another possible reason at present, is the AFTA factor whereby they have a general understanding that cars would be cheaper after AFTA. This AFTA factor is not just affecting the public to make informed decisions, but is also affecting the sales of Proton cars and other marques in the vehicle industry. Already for the first four months of 2003, the vehicles sales volume has dropped to 119,521 units as compared to 130,984 units for the same period of 2002. Other reason could be due to the "Severe Acute Respiratory Syndrome" (SARS) disease now that is affecting travels.

With the establishment of the outlet, it is hoped that the general public would have easy access to Proton cars and guided by a team of knowledgeable Sales Advisers for them to make informed decisions. The outlet would serve as a reference centre to help out potential Proton owners as well as existing owners in making purchase decisions.