## **AUTHOR'S DECLARATION**

I declare that the work in this dissertation was carried out in accordance with the regulations of Universiti Teknologi MARA. It is original and is the result of my own work, unless otherwise indicated or acknowledge as referenced work. This dissertation has not been submitted to any other academic institution or non-academic institution for any other degree of qualification.

I, hereby, acknowledge that I have been supplied with the Academic Rules and Regulations for Post Graduate, Universiti Teknologi MARA, regulating the conduct of my study and research.

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ii

## ABSTRACT

The retention of employees has been a crucial part of the development and accomplishment of the organization's goals and objectives. Loss of talented employees results in a drop in performance, therefore, force the organization to improve their retention strategies. For this reason, this study focuses on the relationship between retention and employee performance at Cosmopoint Colleges in Peninsular Malaysia. The objective is to measure the relationship between employee retention factors with employee performance. The study using quantitative data analysis and descriptive statistics. The sample under this study was 127 employees of Cosmopoint Colleges and the questionnaire was distributed to all nine branches of Cosmopoint Colleges throughout Peninsular Malaysia. A set of questionnaires were used which consists of three sections; section A demographic factor, section B consists of factors influencing employee retention and section C focuses on employee performances. Data were analyzed by using SPSS version 22.0. The sampling technique used in this study was stratified random sampling. The analysis used for this study includes descriptive, correlation and multiple regression. The element of retention that examined in this study consists of employee empowerment, training and development, compensation, performance appraisal, and employee commitment. Employee performance is measured by the use of performance indicators which are quality and quantity of work, absenteeism, cooperation, and dependability. The findings of the study revealed a positive relationship between the dependent variable (employee performance) and independent variables empowerment, training and development, employee compensation, (employee performance appraisal, and employee commitment).

*Keywords*: retention, empowerment, training, compensation, performance appraisal, commitment

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## **TABLE OF CONTENTS**

			Page
AUT	HOR'S	DECLARATION	ii
ABS	ΓRACT	,	iii
ACK	NOWL	EDGEMENT	iv
TAB	LE OF	CONTENTS	V
LIST	OF TA	ABLES	ix
LIST	OF FI	GURES	X
CHA	PTER	ONE: INTRODUCTION	1
1.1	Resear	ch Background	1
1.2	Backgr	2	
1.3	Proble	m Statement	2
1.4	Resear	ch Objectives	4
1.5	Resear	ch Questions	5
1.6	Scope of the Study		5
1.7	1.7 Significance of the Study		5
	1.7.1	Organizational Significance	5
	1.7.2	Managerial Significance	6
	1.7.3	Individual Significance	6
1.8	Limitations of the Study		6
1.9	Definition of Terms		7
1.10	1.10 Chapter Summary		8
СНА	PTER	TWO: LITERATURE REVIEW	9
2.1	Introduction		9
2.2	Theore	etical Foundation of the Study	9
	2.2.1	Theory of Job Embedded	9
	2.2.2	Abraham Maslow's Theory	10

	2.2.3	Herzberg Two Factor Theory	11
2.3	Employ	12	
2.4	Factors	s Influencing Employee Retention	13
	2.4.1	Employee Empowerment	13
	2.4.2	Training and Development	14
	2.4.3	Employee Compensation	14
	2.4.4	Performance Appraisal	15
	2.4.5	Employee Commitment	15
2.5	Employ	yee Performance	16
2.6	Chapte	er Summary	16
		THREE: METHODOLOGY	17
3.1	Introdu		17
3.2	Resear	17	
3.3	Population		17
3.4	Sampling Frame		18
3.5	Sampling Technique		18
3.6	Sample Size		
3.7	Unit of Analysis		19
3.8	Data Collection Procedures		20
3.9	Instrument		20
3.10	0 Validity of Instrument		21
3.11	Plan fo	or Data Analysis	21
	3.11.1	Profile of Respondents	21
	3.11.2	Descriptive Analysis	22
	3.11.3	Reliability Analysis	22
	3.11.4	Correlation Analysis	23
	3.11.5	Multiple Regression Analysis	24
	3.11.6	Conceptual Framework	25
	3.11.7	Hypotheses	26
3.12	Chapte	er Summary	26