THE ACCEPTANCE OF TOTAL QUALITY MANAGEMENT ( TQM ): A GASE STUDY IN ITEM INDUSTRIAL ENGINEERING SDN. BHD. SELANGOR.

# SITI FATIMAN CHE ROUSE

BACHELOR OF BUSINESS ADMINISTRATION (HONS) (MARKETING) FACULTY OF BUSINESS AND MANAGEMENT MARA UNIVERSITY OF TECHNOLOGY

APRIL 2000

## LETTER OF TRANSMITTAL

Project on the title The Acceptance Of Total Quality Management (TQM) : A Case Study in ITEM Industrial Engineering Sdn.Bhd. is provided by Siti Fatimah Binti Che Rouse and will be given to Faculty of Business and Management as to fulfill the condition in getting the Bachelor of Business Administration (Hons) (Marketing).

Received and checked by

Barran and Anna an Anna

(En. Md. Noor Shapiin)

Dated

### ACKNOWLEDGEMENT

I would like to express my greatest gratitude to Allah s.w.t for giving me the chance to complete this project on time.

I have been fortunate indeed to have the support of many individuals in writing this study. Without their help and emotional backing, it would have been impossible for me to complete this paper.

First and foremost, I would like to thank to my patient advisor En. Mohd. Nor Shapiin for his wise advice, for which I not be able to produce the best possible research.

Appreciation is also expressed to Ms. Nurnidar Khairuddin for the long hours editing this study. To my beloved friend Ana and other friends which their name are not specifically mentioned here for their unfailing encouragement to finished up this study.

Gratitude is also expressed to En. Md. Fadzilah Arifin, officers and all the respondents of ITEM Industrial Sdn.Bhd. who gave me a vital information. My appreciation and gratitude also goes to my beloved mother, brothers and their family, my younger sister, my auntie, Ms. Norisah D. Yasir and family for their support and attention.

ii

Perpustakaan Universiti Teknologi MARA Kampus Kelantan.

## **TABLE OF CONTENTS**

## PAGE

			NSMITTAL	• • • •						i
ACK	NOWI	<b>JEDGE</b>	MENT							ii
TAB	LE OF	CONT	ENTS							iii
ABS	ГRАСТ	ſ	··· ···	· · ·						vii
DEF	INITIO	N OF (	TERMS	<i></i>						viii
СНА	PTERS	5								
1.0	INT	RODU	CTION							1
	1.1		ptance of TQN						•••	5
	1.2	Comp	pany Backgrou	ind						8
		1.2.1	Ownership a	ind Mana	igement					9
		1.2.2	Internationa							10
		1.2.3	ISO-9000			• • •				11
			1.2.3.1 ISO	Certifica	te					11
	1.3	Probl	em Statement							12
		1.3.1	The stateme	nt						12
		1.3.2	Research Ob	jective				FL .		13
			1.3.2.1 Gene		tive					13
			1.3.2.2 Spec							13
	1.4	Hyph	otesis	U						14
		1.4.1	Hyphotesis 1							14
		1.4.2	Hyphotesis 2					• • •		14
	1.5	Study	Limitation							15
	1.6	Concl								16
2.0	LITE	RATU	RE REVIEW							
	Introd	uction								17
	2.1	Total	Quality							18
	2.2	TQM								19
	2.3	ISO-9								20
		2.3.1	ISO Certifica	ation						21
	2.4	Percer								22
	2.5		wing the past S							23
		2.5.1	LAM Soon (	-	Bhd					25
		2.5.2	Tecpak Indus		2 mai				N N N	26
		2.5.3	Accom Indus						1.1.1	28
	2.6		uality Gurus					111		
	2.0	2.6.1	W. Edward D		110	a. à. à.	111	5. 6. 5	1.1	30
		2.6.2	Philip Crosby	-			1.1.1	5.7.5		31
		2.6.3	1 1				£55	5.8 X		32
			Josph M. Jura			333	6 K I	1.1.1	1.5.5	33
		2.6.4	Amand V. Fe	igenbau	n	2.1.1	3.5.5	1.1.1	111	33

#### Abstract

The objective of the study is to clarify the acceptance of TQM in ITEM Industrial Engineering Sdn. Bhd. Using the measures devised by Stattler, William M & Miller, N. Edd (1968) on Discussion and Conference it was found that, majorities of the ITEM employees comprised by 80% for maturity task and 75% for maturity psychology get the score on a rating of 3.1-5.0. It shows that individual or group is ready for regular participation in regular participation in Total Quality teamwork. There are 50 form of questionnaires has been distributed but only 40 form was returned. In this study two method were used to analyze the data, frequency and crosstabulation. Most of the employees gave a good perception towards the implementation of TQM. Two

hyphotesis have been tested and the results show that both of the hyphotesis were rejected because the result proves that there is no gap for the level of readiness stage between all the departments. The result also indicates that 57.5% understand about quality. The demographic factor such as qualification does not give an impact to the level of readiness stage among the ITEM employees. All of the employees are ready to implement the Quality policy in their daily operations at this time.

vii