UNIVERSITI TEKNOLOGI MARA

EXPERIENTIAL MARKETING INFLUENCE ON CUSTOMER LOYALTY BEHAVIOR (CLB) OF THE HOTEL INDUSTRY IN IRAN: EVALUATING THE MEDIATING EFFECTS OF RELATIONSHIP QUALITY AND CUSTOMER DELIGHT

BAHAREH SADAT HOSSEINI

Thesis submitted in fulfilment of the requirements for the degree of **Doctor of Philosophy** (Business Management)

Faculty of Business Management

December 2017

ABSTRACT

This study aims to investigate the influence of experiential marketing on the notion of Customer Loyalty Behavior (CLB) of hotels in Iran. Customer Loyalty Behavior (CLB) is a priority for marketers especially in the hospitality industry as positive experiences that customers go through are likely to lead to revisit intention. Numerous past studies on Customer Loyalty Behavior (CLB) are based on the enterprises' and businesses' viewpoints. In this study, the view point of the customers or hotel guests are taken into consideration using the dimensions of loyalty, revisit intention and word of mouth (WOM) communication as measures. This study addresses the influence of Experiential Marketing (EM) on Customer Loyalty Behavior (CLB) from the perspectives of hotel guests in the three main cities of Iran; Tehran, Isfahan and Mashhad. In addition, the mediating effects of Relationship Quality (RO) and Customer Delight (CD) was also introduced in the study as both these variables are deemed important in the context of service provision in the hospitality industry. Customer Delight (CD) was considered more appropriate to describe the extent of satisfaction in the hospitality industry as the element of surprise is incorporated in satisfying customers. Relationship Quality (RQ) was also measured to determine the importance of establishing trustful and satisfying relationships. The integrative model proposed in this study investigates the role of Relationship Quality (RQ) and Customer Delight (CD) as moderating variables and Customer Loyalty Behavior (CLB) as the dependent variable and Experiential Marketing (EM) the independent variable. A quantitative research was conducted using the survey method to collect data from 400 travelers who stayed in 4 and 5 star hotels in the three major cities (Tehran, Mashhad, and Isfahan). Using Structural Equation Modelling (SEM) to test the hypothesized model, the analysis finds that Experiential Marketing (EM) has positive relationship on Customer Loyalty Behavior (CLB), Customer Delight (CD) and Relationship Quality (RQ) and the mediating effects on Customer Delight (CD) and Relationship (RQ) on the relationship between Experiential Marketing (EM) and Customer Loyalty Behavior (CLB). As all the hypotheses are supported in this study, the implications for the hospitality industry is established where the importance of building positive experiences for the customers is proven in order to retain long term customers. The contribution of this study is seen from the contextual setting of the hotel industry in Iran and the assessment of the mediating effects of Relationship Quality (RQ) and Customer Delight (CD). There is still a need to extend the study further to look at other sectors and to incorporate more comprehensive measurements of Customer Loyalty Behavior (CLB).

ACKNOWLEDGEMENT

First and foremost, I thank the Almighty Allah SWT, the most merciful and the most benevolent for giving me the strength to complete the thesis. It is with the will and grace of Allah SWT that this thesis is completed despite the many challenges faced along the way. I thank those around me who have given me unrelenting support. It gives me great pleasure to express my sincere appreciation to my supervisor, Professor Dr. Rosmimah Mohd Roslin for her invaluable advice and meticulous guidance through every step of this PhD process. She is an inspiration and a source of encouragement when things getting tough. With her guidance and assistance, it becomes possible for me to finish writing this thesis and all my other achievement in this PhD program.

My deepest appreciation and my affection especially to my husband who have not only supported me but has shown me his enduring love and his patience to see that I achieve my goals. There were many situations where we had to sacrifice our time together but ultimately it was worth our patience. And most of all, my deepest gratitude and my utmost love to my parents, for their unconditional love, their constant prayers and their confidence in my success. Never a day passed that they have not thought of my well-being and have prayed constantly for me to endure my academic journey. My prayers for them always and my success in this life are indeed because of them. Special Thanks to my Baby Sara, who tolerates so many difficulties with her little age during of my viva time and my correction.

My sincere thank you to all my friends; Dr Ramin Azadavar, Eng Hossein Sobhanallahi and his family, Eng Mohammad Movahedi , Mr Parham Sohrabi, Mr Khodaee and his family, Eng Mohammad Zeinolabedinzadeh and his family who have given me endless support, I say thank you very much. It is often the support of friends that have allowed me to continue working and to sustain my work and endure the many trials and tribulations that I know are common when undertaking this challenging task. I will never forget all the kindness and understanding given to me by everyone in my quest to complete this journey. From the bottom of my heart, thank you very much to all.

This Doctoral Thesis is dedicated to the memory of my father-in-law and my motherin-law who his death concurred with my higher education journey and I love them forever.

TABLE OF CONTENTS

		Page	
CONFIRMATION BY PANEL OF EXAMINERS			
AUT	UTHOR'S DECLARATION		
ABS	BSTRACT		
ACK	v		
TAB	LE OF CONTENTS	vi	
LIST	T OF TABLES	xi	
LIST	T OF FIGURES	xiv	
СНА	APTER ONE: INTRODUCTION	1	
1.1	Preamble	1	
1.2	Background of Study	2	
1.3	Islamic Republic of Iran and Tourism	5	
1.4	Problem Statement	10	
1.5	Research Objectives	13	
1.6	Research Questions	14	
1.7	Significance of the Study	15	
1.8	Scope of the Study	16	
1.9	Key Terms	17	
1.10	Organization of the Thesis		
1.11	Chapter Summary	18	
СНА	APTER TWO: LITERATURE REVIEW	19	
2.1	Introduction	19	
2.2	Experiential Marketing (EM)		
	2.2.1 Definitions of Experience	21	
	2.2.2 Difference Between Traditional Marketing and Experiential Marketing23		

	2.2.3	Implications of Experiential Marketing	24		
	2.2.4	Related Model Of Experiential Marketing	27		
2.3	Relatio	onship Quality (RQ) of Guests	29		
	2.3.1	Satisfaction	30		
	2.3.2	Trust	33		
2.4	Relate	d Model Of Relationship Quality	34		
2.5	Custor	ner delight (CD)	36		
2.6	Customer Loyalty Behavior (CLB) 39				
	2.6.1	Revisit Intention	43		
	2.6.2	Related Model of Customer Loyalty Behaviour	45		
	2.6.3 The Relationship between Experiential Marketing and Customer Loyal				
	Behaviour 47				
	2.6.4	The Relationship between Experiential Marketing and Relations	ship		
	Quality 49				
	2.6.5	The Relationship between Experiential Marketing and Customer Delig	ght50		
	2.6.6	The Relationship between Relationship Quality and Customer Loy	alty		
	Behaviour 5				
	2.6.7	The Relationship between Customer Delight and Customer Loy	alty		
	Behav	iour	54		
2.7	Develo	opment of the Theoretical Framework	55		
2.8	Resear	rch Hypotheses	56		
2.9	Chapte	er Summary	59		
CHA	PTER	THREE: RESEARCH METHODOLOGY	62		
3.1	Introd	uction	62		
3.2	Overv	iew of the Research Design and Process	62		
	3.2.1	Research Paradigm	62		
	3.2.2	Research Method and Design	64		
3.3	Popula	ation of Study	65		
3.4	Sampl	ing	66		
3.5	Sampl	ing Procedure of the Study	66		
3.6	Sampl	e Size	70		