

EXPLORING SUPPLIER SELECTION CRITERIA FROM THE PERSPECTIVE OF DIFFERENT LEVELS OF MANAGEMENT

A CASE STUDY OF MEDICAL EQUIPMENT DISTRIBUTION (MED) DEPARTMENT, PHARMANIAGA BIOMEDICAL SDN BHD.

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ABSTRACT

The global environment is forcing companies to take almost everything into consideration. One of the critical issues that frequently call for attention is supplier selection criteria. In relations with that, this study focus is given to the most growing and promising department which is MED Department. Recent observation shows that MED Department struggled with a few crucial issues related to their suppliers and apparently these leads to inefficiency in their operations. Therefore, this study aims to explore the critical criteria that play a significant role in choosing the right suppliers and to recognize the most influential criteria that effect on supplier selection by the MED Department from the perspective of different levels of management. The result of this study would be obtained through the interview with the five respondents in MED Department and they are from different levels of management, three from lower levels of management and each from top levels and middle levels of management. The result of the research point out there is the nine criteria in supplier selection, product quality, price, delivery, supplier's profile, after sales service, warranty, technology, competitors and regulatory compliance. Researcher recognized the levels of management in MED Department's emphasis in two different criteria, product quality by top level managers and lower level managers and price by middle level managers. The result from this study is expected to assist the researcher in deriving a better understanding of the activities that are undertaken by MED Department and how the way these activities are being dealt with.