

UNIVERSITI TEKNOLOGI MARA

**DETERMINANTS OF ASSESSMENT RATE
ARREARS COLLECTION IN KELANTAN
DISTRICT COUNCILS**

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Dissertation submitted in fulfillment
of the requirement for the degree of
Master in Business Administration (Executive)

Arshad Ayub Graduate Business School

AUGUST 2021

CONFIRMATION BY PANEL OF EXAMINERS

I certify that a Panel of Examiners has met on 11 August 2021 to conduct the final examination of Mohd Saiful Azuan Bin Ramli, Hazwan Rizal Bin Abdull Hallim, Hasyamefandi bin Hanapi in his Master In Business Administration thesis entitled Determinants of Assessment Rate Arrears Collection in Kelantan District Council Applications in accordance with Universiti Teknologi MARA Act 1976 (Akta 173). The Panel of Examiners recommends that the student be awarded the relevant Master Degree. The Panel of Examiners was as follows:

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AUTHOR'S DECLARATION

We declare that the work in this dissertation was carried out in accordance with the regulations of Universiti Teknologi MARA. It is original and is the results of our own work unless otherwise indicated or acknowledged as referenced work. This thesis has not been submitted to any other academic institution or non-academic institution for any degree or qualification.

We, hereby, acknowledge that we have been supplied with the Academic Rules and Regulations for Post Graduate, Universiti Teknologi MARA, regulating the conduct of our study and research.

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ABSTRACT

Non-compliance with assessment tax payments to local authorities' councils has increased throughout the years in Malaysia. Assessment rates are a significant source of income for local authorities in Malaysia. This applies to all local governments since it demonstrates they suffered the same issue, referred to as assessment tax arrears. The objective of the study is to identify the determinants of assessment rate arrears collection in Kelantan district council by identifying the factors that influence assessment rate areas in the local district council by using multiple linear regression for primary data collection using a questionnaire distributed and secondary data by using trend and comparative analysis. The other objective is to examine the significant association between organizational commitment, tax structure, and legal enforcement towards arrears in the assessment rate arrears in local council whether there is significant relation using the Pearson correlation analysis. The result obtained for all three variables of p-value is below 0.05 where there is a significant relationship between all variables observed. The last objective is to examine the relationship of the new model of assessment rate arrears by using multiple linear regression analysis where the result for all independent variables and the dependent variable is significant. The target population in the study is 500 employees of three local district councils, and the respondent for the study is 217 by using a quantitative method of cluster sampling and survey questionnaire that have been developed based on a thorough and detailed analysis of the relevant literature. The finding of the study may assist Malaysian local government management in managing assessment tax arrears and provide useful insight for future research. This study suggests that organisational commitment and tax structure should be restructured and more effective legal enforcement should be implemented.

ACKNOWLEDGEMENT

This thesis was able to be made possible by the participation and contribution of a number of people who offered their thoughts and idea by giving input, guidance, encouragement and prayers throughout the process of completing this task. It gives us great pleasure and gratitude to all the individuals that were involved directly or indirectly.

We would like to thank our supervisor, Dr Nurazleena Ismail for the guidance and encouragement throughout the preparation of this thesis. The careful review of the draft chapters and constructive comments, advice and suggestion prove to be helpful in assisting us to make the best effort and produce the best result. For this, we would like to express our deepest appreciation and sincere thanks for her sincerity and assistance in making this journey a success.

We would also like to express special thanks to all the staff in the district council of Machang, district council Pasir Puteh and district council Tanah Merah who provided valuable support and participation during the collection of data and support in entertaining any inquiries or information gathering that is needed for this study. A special thanks to the UiTM campus Kota Bharu and Arshad Ayub Graduate Business School faculty for their kindness in extending assistance during our period of study.

Last but not least, deep gratitude is owed to the State Government of Kelantan and Universiti Teknologi Mara (UiTM) for the guidance and assistance in providing data to ensure this study is able to be completed.