# Creating a Success for Organisation Through Knowledge Management: A Study on Institutions of Higher Learning

by

Djasriza Bt Jasin (2000526816)

In partial fulfillment of the requirements for the degree of
Master of Science in Information Management

Faculty of Information Studies
Universiti Teknologi MARA (UiTM)

SMM850 Independent Study

April 2002

# Acknowledgements

Assalamualaikum,

Authors often quip that they hate to write but love to have written. Although they may be precious few individuals who enjoy the tedious nature of writing, the fact remains that to hold your own completed research study in your own hands is the greatest reward for any authors. Although that moment may be a very personal and individual, this independent study can't stand alone without those people who contributes in this research study.

The credit for any success this research achieves is shared with these fine people whose names and contributions I feebly attempt to acknowledge in the space of these short page, with the keen understanding that my debt to them is far greater than a few paragraph can ever convey.

My Parents Hjh. Wan Fatimah and Hj Zainol Abidin, must be at the top of this list for providing specific contributions and support. My greatest thank you to my supervisor En. Sohaimi Zakaria, for his guidance upon completing this independent study. Special thanks to my dearest friends Rohaiza, Badariah, Siti rosni, Hasnani and Suraya for their freely knowledge sharing, and also for those who made specific contributions to this independent study.

Finally, the greatest thanks go to Idzfan Idris, my brother Abu Bakar Sidqi and my grand parents. Their unwavering support has been the foundation of my inspiration. I hope this paper will benefits a lot to its readers.

Thank you

Djasriza Jasin

### Abstract

The twentieth-century has seen the emergence of knowledge society where acquisition and application of knowledge has been key competitive factors in the knowledge economy. Institutions of higher learning, a backbone of our country in producing intelligent and knowledgeable workers, need to embark seriously on knowledge management, order to become a successful organisation. Institutions of higher learning are knowledge house, thus organisation, production and dissemination of knowledge are important activities in order to become a successful organisations. Knowledge management is the key success factor of today's business activities. This paper documents and discusses knowledge managament practices in institutions of higher learning. It describes how institutions of higher learning create a success through knowledge management. With knowledge being a major driving force, in the knowledge economy era, it is expected that emphasis on knowledge creation development, organisation and leveraging will continue to be prime focus for a long time. In the future, knowledge management is likely to help organisations to create competitive advantage, thus helping organisations to boost profits and productivity.

# Table of Content

Title F	age	*		
Acknowledgement				i
Abstract				ii
Table of Contents				iii
List of Abbreviations				iv
CHAF	TER 1	INTRO	DDUCTION	
1.0	Introd	ntroduction		
	1.1	Objectives		
	1.2	2 Focus		
		1.2.1	Importance of Knowledge Management	
		1.2.2	Knowledge Management as a Business	
			Strategy	
		1.2.3	How Organizations value their knowledge	
		1.2.4	Problem faced by Institutions of higher learning	
	1.3	Methods		4
	1.4	Concl	usion	8
CHAI	PTER 2	KNOV	NLEDGE MANAGEMENT OVERVIEW	
2.0	An Overview of Knowledge Management			9
	2.1	Defini	ition	13
		2.1.1	Knowledge	
		2.1.2	Knowledge Management	15
		2.1.3	Institutions of Higher Learning	16

# CHAPTER 1 INTRODUCTION

## 1.0 Purpose of Study

The twenty-first century has seen the emergence of knowledge society where acquisition and application of knowledge have been key competitive factors in the knowledge economy. Leaders of successful organizations are consistently searching for better ways to improve companies' performance. This has lead to the introduction of knowledge management concept. The concept of knowledge management has arisen because the development of technology has reached a point where this might be possible and financial feasible (Gumbley, 1998). This issue of knowledge management has beginning to take shape for so many discussion and forum today.

Organisation today facing with various challenges and obstacle, to success, thus they need a competitive advantage, for them to compete in today's challenging world. As for institution of higher learning a backbone of our countries in producing intelligent workers, they need to take a lead in understanding and applying the knowledge management concept, for them to be a successful organisation. Thus purpose of the study is to find out and understand how institutions of higher learning create a highly successful organization through knowledge management.

# 1.1 Objective

In increasingly competitive world of business today, it is clear that a lot of knowledge is required to cope with complexity, to provide value-added services, to encourage innovation. Due to the highly competitive and complexity of business world today organizations need to have a value - based knowledge