#### UNIVERSITI TEKNOLOGI MARA

# THE EFFECT OF RELATIONSHIP MARKETING TACTICS ON CUSTOMER LOYALTY WITHIN THE MALAYSIAN MOBILE TELECOMMUNICATION INDUSTRY: THE MEDIATING ROLE OF RELATIONSHIP QUALITY

#### MOHAMAD FARIZ BIN ABDULLAH

Thesis submitted in fulfillment of the requirements for the degree of Master of Science

**Faculty of Business and Management** 

#### CONFIRMATION BY PANEL OF EXAMINERS

I certify that a Panel of Examiners has met on 23<sup>rd</sup> March 2017 to conduct the final examination of Mohamad Fariz Bin Abdullah on his Master of Science thesis entitled "The Effect of Relationship Marketing Tactics on Customer Loyalty within the Malaysian Mobile Telecommunication Industry: The Mediating Role of Relationship Quality" in accordance with Universiti Teknologi MARA Act 1976 (Akta 173). The Panel of Examiners recommends that the student be awarded the relevant degree. The panel of Examiners was as follows:

Mazila Md Yusuf, PhD Associate Professor Arshad Ayub Graduate Business School Universiti Teknologi MARA, Shah Alam (Chairperson)

Nor Hashima Hashim, PhD Associate Professor Arshad Ayub Graduate Business School Universiti Teknologi MARA, Shah Alam (Internal Examiner)

Zalfa Laili Hamzah, PhD Senior Lecturer Faculty of Business and Accountancy Universiti Malaya (External Examiner)

#### DR. MOHAMMAD NAWAWI DATO' HAJI SEROJI

Dean

Institute of Graduate Studies (IGS) Universiti Teknologi MARA, Shah Alam

Date: 30th May 2017

#### ABSTRACT

The subject area of this study is concerned with the effect of relationship marketing tactics and relationship quality on customer loyalty in a competitive mobile service industry in Malaysia. Relationship marketing nowadays is an important topic, especially to the businesses that involve a service because it can offer to the establishment of long-term and stable relationship between service providers and the customer, thereby encouraging customer loyalty (Rizan et al., 2014). This study has explored the applicability of the Pull-Push-Mooring (PPM) Migration Model by Bansal et.al. (2005) and measurement of the relationship of The Commitment-Trust Relationship Marketing Theory by Morgan & Hunt (1994). This study also focused on the main players of mobile telecommunication service providers in Malaysia, which are Maxis, Celcom, DiGi, and others. A total of 382 mobile phone users from four major cities in Malaysia completed a questionnaire to provide the empirical data for the analysis. A quantitative research method was applied to test the hypotheses developed in this study using SPSS version 20. Multiple regressions analysis and bootstrapping method by Preacher and Haves (2008) were employed in order to test the hypothesized path model. The findings provided significant insights into both theoretical and managerial implications; contributed to relationship marketing literature by providing empirical evidence that relationship marketing tactics have an effects on the customer loyalty. Emotion as a mooring factor in the relationship marketing tactics was found to be significantly influenced the customer lovalty. The mediating effects of relationship quality also supported the Morgan & Hunt (1994)'s theory, which stressed the importance of its dimension; commitment and trust as a key in developing a successful marketing relationship.

## TABLE OF CONTENTS

		Page
CO	NFIRMATION BY PANEL OF EXAMINERS	ii
AU'	THOR'S DECLARATION	iii
ABS	STRACT	iv
ACI	KNOWLEDGEMENT	v
TAI	BLE OF CONTENTS	vi
LIS	T OF TABLES	x
LIS	T OF FIGURES	xii
LIS	T OF SYMBOLS	xiii
LIS	T OF ABBREVIATIONS	xiv
CH	APTER ONE: INTRODUCTION	1
1.1	Introduction	1
1.2	Background of the Study	2
1.3	Introduction to Relationship Marketing	4
	1.3.1 The Growing Importance of Relationship Marketing	5
	1.3.2 Mobile Telecommunication Services in Malaysia	6
1.4	Research Problem	7
1.5	Research Objectives and Research Questions	9
1.6	Scope of the Study	10
1.7	Significance of the Study	11
1.8	Definition of Key Terms	13
1.9	Chapter Summary	15
CH	APTER TWO: LITERATURE REVIEW	16
2.1	Introduction	16
2.2	Relationship Marketing	16
	2.2.1 The Commitment-Trust Relationship Marketing Theory	17
	2.2.2 Definitions of Relationship Marketing	19
	2.2.3 Relationship Marketing versus Traditional Marketing	21

### CHAPTER ONE INTRODUCTION

#### 1.1 INTRODUCTION

The subject area of this study is concerned with the effect of relationship marketing tactics in cementing customer loyalty in a highly competitive service industry. Morgan and Hunt (1994, p. 20), defined relationship marketing as "all marketing activities directed toward establishing, developing, and maintaining successful relational exchanges", meanwhile, DeWulf, Odeken-Schrorcler, and Iacobucci (2001) was the first to use the term relationship marketing tactics (hereafter refer as RMTs) in their study to investigate its role in strengthening retailer—consumer relationships, and found that RMTs play a positive role in affecting customer loyalty. Since that, relationship marketing topic was described to be a central subject in marketing research amongst the researchers (Steward, 2002).

The concept of relationship marketing is established on the assumption that efficient and effective relationship between buyers and sellers (Widana, Wirvono, Purwanegara, & Toha, 2015). In simplest understanding, the concept of relationship marketing emphasizes on customer retention and customer satisfaction rather than focusing on profit alone, and in the meantime, service providers which practice relationship marketing have made the long-term value of their customers a focus of attention (Soimo, Wagoki, & Okello, 2015). This process enabled the service providers to create a strong relational bond with the customers, resulting in improved performance (Anderson & Karlstrom, 2014). Since the practice of keeping customers appears to be the most challenging over time, the practice of the relationship marketing has become more and more crucial since its purpose is to increase customer loyalty (Alrubaice & Al-Nazer, 2010).

Therefore, this chapter first described the background of the study, relationship marketing which includes; the growing importance of relationship marketing in the competitive service industry in brief, and the history of mobile telecommunication service providers in Malaysia. Then, this study has described other elements in the chapter, which includes the research problem, research objectives,