UNIVERSITI TEKNOLOGI MARA

THE EFFECT OF RELATIONSHIP MARKETING ON COMPANY PERFORMANCE: A CASE STUDY OF THE SAWMILL INDUSTRY IN TERENGGANU

AHMAD BAZLI BIN RAZALI MOHD AZIZUDDIN BIN ABDULLAH WAN NURULAIN NABILAH BINTI WAN IBRAHIM

Dissertation submitted in partial fulfillment of the requirements for the degree of Master in Business Administration (MBA)

Faculty of Arshad Ayub Graduate Business School

ABSTRACT

The wood-based sector is still one of the major contributors to the Malaysian economy, and it is an important segment of Malaysia's dynamic manufacturing sector since the emergence of sawmilling and plywood industries. Thus, this study was conducted to determine the variables in relationship marketing, namely communication, commitment, customer satisfaction and trust that has significant effect to company performance at Terengganu state-owned sawmill company Pesaka Trengganu Berhad. The target sample consists of customers of the company that worked in a different department. Data collection was conducted using survey methodology using as the main instrument, which was completed by 73 respondents. The data collected was analysed using SPSS employing descriptive analysis such as frequency and mean analysis, as well as inferential analysis such as Pearson correlation coefficient and multiple regression analysis. Based on the descriptive analysis, respondents in this study perceived at very high level each variable in relationship marketing and company performance. Correlation analysis revealed that all element variables of relationship marketing were found to have a significant positive and moderate level of correlation with company performance, where customer satisfaction showed the highest coefficient (r = 626), followed trust (r = (0.541) and communication (r = 0.511), whereas commitment (r = 0.497) obtained the lowest coefficient value but maintained its significance at p < 0.01. Multiple regression analysis also was conducted in this study with significant relationship for all the variables. In this sense, the company management should strongly focus more on satisfying the customer's needs and requirements as well as building trust in order to gain favourable perception among its customer into believing that the company is doing their best to cater to their needs and ultimately improve their company performance.

ACKNOWLEDGEMENT

Firstly, we wish to thank God for giving us the opportunity to embark on our MBA and for completing this long and challenging journey successfully. We would like to express our sincere gratitude to our advisor Dr Zainuddin Zakaria for all the idea, support and guidance in assisting us with this course.

We also would like to acknowledge all the people who involved either directly and indirectly throughout the research period for their contribution in term of idea, information and knowledge sharing. Thank you so much to all respondents who participate in completing the questionnaire because your input was very meaningful for us to make the analysis

Finally, special thanks also to my colleagues, friends, and family members for helping us with this project. Alhamdulillah.

TABLE OF CONTENTS

		Page
MBA	L	ii
AUT	HORS' DECLARATION	iii
ABS'	TRACT	iv
ACK	NOWLEDGEMENT	V
TAB	LE OF CONTENTS	vi
LIST	OF TABLES	X
LIST	OF FIGURES	xii
LIST	OF ABBREVIATIONS	xiii
СНА	PTER ONE INTRODUCTION	1
1.1	Research Background	1
1.2	Problem Statement	5
1.3	Research Objectives	6
1.4	Research Questions	7
1.5	Significance of Study	7
1.6	Scope of Study	8
1.7	Limitations of Study	8
1.8	Academician	Error! Bookmark not defined.
1.9	Definition of Terms	9
	1.9.1 Communication	9
	1.9.2 Commitment	9
	1.9.3 Customer Satisfaction	9
	1.9.4 Trust	9
	1.9.5 Company Performance	10
CHA	APTER TWO LITERATURE REVIEW	11
2.1	Introduction	11
2.2	Communication	13
23	Commitment	14

2.4	Customer Satisfaction	15
2.5	Trust	17
2.6	Company Performance	18
2.7	Relationship Marketing	11
2.8	Conceptual Framework	20
2.9	Hypothesis Development	21
СНА	PTER THREE RESEARCH METHODOLOGY	23
3.1	Introduction	23
3.2	Research Design	23
3.3	Location of Study	25
3.4	Target Population	25
3.5	Sample of Study	26
3.6	Research Instrument	26
3.7	Validity of Instrument	26
	3.7.1 Questionnaire Design	26
3.8	Pilot Study and Reliability Analysis	28
3.9	Data Collection Procedure	29
3.10	Primary Data	29
3.11	Data Analysis	29
	3.11.1 Descriptive Analysis	30
	3.11.2 Pearson Correlation	30
	3.11.3 Regression Analysis	31
СНА	PTER FOUR FINDINGS AND DISCUSSIONS	32
4.1	Introduction	32
4.2	Response Rate	32
4.3	Reliability Analysis	33
4.4	Demographic Analysis	34
	4.4.1 Age	34
	4.4.2 Gender	35
	4.4.3 Ethnicity	35
	4.4.4 Highest Education Level	36