UNIVERSITI TEKNOLOGI MARA

INTERNAL WHISTLEBLOWING PRACTICES IN ENHANCING GOOD CORPORATE INTEGRITY AMONG EMPLOYEES AT PUBLIC LISTED COMPANIES

NATRAH BINTI ABDULLAH

Dissertation submitted in partial fulfillment of the requirements for the degree of Master of Corporate Administration

Faculty of Administrative Science and Policy Studies

January 2018

ABSTRACT

Whistleblowing has been receiving increases attention and support in today critical economic condition as the practice of whistleblowing may be used in detecting and correcting wrongdoing in organizations. Malaysia is known as one of the most corrupt countries even though the government has always provided various initiatives to encourage the whistleblowing practices. Nevertheless, whistleblowing still not well exposed for Malaysian as the issue regarding whistleblowing not really being supported in this country. However, whistleblowing need to be openly exposed to the society because it will benefit organizations. Therefore, this study aims to examine the factors that may influence internal whistleblowing practices. This is because internal whistleblowing practices is perceived as a mechanism that can enhance accountability and honesty in organizations and create change by deterring and detecting wrongdoing which includes unethical acts, corporate fraud, mismanagement and corruption especially within the organizations. Thus, the specific objectives of the study are to identify the relationship between implementation of whistleblowing policy, legislative protection, communication channels and organizational may encourage the internal whistleblowing practices in enhancing good corporate integrity among employees. This study is based in Kuala Lumpur and focused on the lower, middle as well as upper level of employees in financial and banking sector which has been listed under Bursa Malaysia. This study shows that internal whistleblowing practices may enhance good corporate integrity in an organization.

ACKNOWLEDGEMENT

Alhamdulillah, finally I am able to finish the dissertation. First and foremost, I would like to give my deepest appreciation to my supervisor, Dr Tuan Nooriani for the invaluable advice and positive feedback about my work. From all the consultations and feedback given, I continuously improve this thesis for better outcomes. I also would like to acknowledge my friends for always giving me ideas to improve my proposal from the beginning to the end. I also would like to thank my family for always support and encourage me to keep on doing my research because the great things will come later since it is much better. Finally I would like to thank my lecturers and friend during degree because the assignment which I was doing during my degree inspired me to look closely at whistleblowing and how the internal whistleblowing can enhance the corporate integrity. From there I was inspired to conduct research in order to understand the real impacts of internal whistleblowing on companies and why employees should choose internal whistleblowing and not external whistleblowing. Finally, I really hope that this research will not only give benefit and good impact on myself but to other people out there especially the companies which involved in this study.

TABLE OF CONTENTS

	Page
EXAMINATION CERTIFICATE	ii
AUTHOR'S DECLARATION	iii
ABSTRACT	iv
ACKNOWLEDGEMENT	v
TABLE OF CONTENTS	vi
LIST OF TABLES	ix
LIST OF FIGURES LIST OF SYMBOLS	X
	xi
LIST OF ABBREVIATIONS	xii
CHAPTER ONE: INTRODUCTION	
1.1 Research Background	1
1.2 Problem Statement	3
1.3 Research Questions	8
1.4 Research Objectives	8
1.5 Scope of Study	9
1.6 Significance of the Study	10
1.7 Definition of Terms	11
CHAPTER TWO: LITERATURE REVIEW	
2.1 Introduction	12
2.2 Overview of Whistleblowing	12
2.3 Theoretical Framework	15
2.4 International Practice	16
2.5 National Practice	18
2.6 Financial and Banking Sector	19
2.7 Dependent Variable	

CHAPTER ONE INTRODUCTION

1.1 RESEARCH BACKGROUND

Whistleblowing has been known as the best practices for an organization to apply in order to overcome any unethical practices that happened or likely to happen within the organization. However, to practice it has always been an issue and difficult due to a lot of pressure which comes from various parties either the management itself or even society (Brennan & Kelly, 2007). This is because people have become too familiar when they heard about whistleblowing, it is something negative and a big problem if anybody becomes a whistleblower or try to blow the whistle which it results to the whistleblowing being less practice. Whistleblowing can be defined as a disclosure of information made by an employee who knows or witnessed the wrongdoing was being carried out by another individual or anybody within the organization (Figg, 2000). Besides, whistleblowing also known as reporting of wrongdoing and unethical practices happened within a company. Brennan and Kelly (2007) stated that there are two types of whistleblowing which are internal whistleblowing and external whistleblowing. Internal whistleblowing referred to reporting made regarding any misconducts by an employee or superior to another person within the organization. Meanwhile, external whistleblowing means that the misconducts and unethical conducts have been reported to someone outside the organization.

In present situations, the public has become more aware and have interest in the ethical issues and ethical conducts that being portrayed by an organization. Therefore, nowadays the majority of companies have been focusing more to fit the image of being ethical in order to gain public confidence and attract any potential investors. This is because having a good ethical image means that the company has a good management and internal control. Good public image and reputation will be the important and main focus for companies that focus on profit because the company needs to increase its profit by having a good relationship with the public and its shareholders. Due to that whistleblowing phenomenon seems to give a big impact for