### UNIVERSITI TEKNOLOGI MARA

# INFLUENCE OF ETHICAL CLIMATE ON WHISTLE BLOWING INTENTION OF EMPLOYEES IN SECRETARIAL DEPARTMENT IN MALAYSIAN PLC

### SITI NUR NAIMIN BT HASANUDDIN

Dissertation Submitted in partial fulfilment of the requirements for the degree of **Master of Corporate Administration** 

**Faculty of Administrative Science & Policy Studies** 

January 2018

### **ABSTRACT**

Whistleblowing is one of the mechanism to increase corporate governance by combating the illegal and malpractice in the corporate world. As many corporate scandals and corporate collapse occurs, whistleblowing is being promoted in the corporate work. All parties need to play their part to ensure whistleblowing is effective in the organization. One of it is Organization. Organization need to ensure that the ethical climate in the organization is effective for whistleblowing. To ensure that whistleblowing or employees have the intention to blow the whistle, all the ethical climate which is egoism, benevolence, and principle should be exited in the organization. The purpose of the study was to identify the relationship between ethical climate and whistleblowing intention among company secretaries in Malaysian Public Listed Companies. There were three ethical climates that were highlighted which is egoism, benevolence and principle and gender being the moderating variables for this study. A set pf questionnaire was distributed to 500 employees in secretarial departments in Malaysian Public Listed Companies as the population of this study. Based on the findings, there is a positive relationship between ethical climate and whistleblowing intention and gender does influence the relationship between ethical climate and whistleblowing in the benevolence and principle ethical climate. This study also suggested future research for whistleblowing intention.

### **ACKNOWLEDGEMENT**

I would like to express my gratitude to God for giving me strength to complete this research. Besides that, to my family who always supported me throughout my studies. I also want to give my deepest acknowledgement to the Faculty of Administrative Science and Policy Studies for given me chance to complete my dissertation; my supervisor, Miss Sarina Othman, for helping me throughout this semester for this subject and in completing my dissertation. Her willingness to help, patience and critiques in order to improve my dissertation is very much appreciating. To the library's staff who helped me in findings all the books and journal to use in my dissertation, I appreciate all the time they spent in order to help us. Not to forget all my lectures during my studies, friends, classmate, and to all the people who directly or indirectly involve in completing my dissertation. Thank you.

## TABLE OF CONTENTS

EXAMINATION CERTIFICATE	ii
AUTHOR'S DECLARATION	iii
ABSTRACT	iv
ACKNOWLEDGEMENT	$\mathbf{v}$
TABLE OF CONTENTS	vi
LIST OF TABLES	xi
LIST OF FIGURES	xii
LIST OF ABBREVIATIONS	xiii
CHAPTER ONE: INTRODUCTION	1
1.1 Preamble	1
1.2 Background Of The Study	1
1.3 Problem Statement	3
1.4 Research Question	6
1.5 Research Objectives	6
1.6 Scope Of The Study	7
1.7 Significance Of The Study	7
1.7.1 Contribution To Knowledge	7
1.7.2 Organization	7
1.7.3 Employees	8
1.8 Definition Of Terms/Concents	8

### **CHAPTER ONE**

### INTRODUCTION

### 1.1 PREAMBLE

This chapter focuses on the introduction of the study which is divided into several sections. The first section discusses the background of the study and focuses on the whistleblowing concept. Then the following section includes the problem statement of the study, the research question and the objective for this study., This chapter also discusses the scope of the study, the significant of the study and definition of terms.

### 1.2 BACKGROUND OF THE STUDY

In these recent years, several fraud and corruption cases have emerged and caught the attention of many people locally and internationally. The Chief Commissioner of Malaysia Anti-Corruption Commission, Tan Sri Dzulkifli Ahmad stated that since August 2016, there were about 405 graft cases to court and seized cash and assets amounting to RM334.53 million beside 952 cases that are still open and in investigation. Based on the increasing amount of fraud and corruption cases that are happening in Malaysia, it is reveal that Malaysian community do not practice whistleblowing efficiently (KPMG, 2013). Despite that, there were many laws and regulation beside extensive training and many reform had been introduced together with the Whistleblower Protection Act 2010, yet the corruption culture still continues. Several studies have been done in this field such as the factors that lead people to blow the whistle, effective whistleblowing and more. However not many studies focus on ethical climate on whistleblowing intention. Near and Miceli, in their studies on 1995, shows that not only the whistleblower's characteristics and the wrongdoer's characteristics can influence employees to blow the whistle, but also the organization's climate which is the ethical climate in the organization. One of the organizational factors is organization ethical climate. Organizational factor such as