

FACTORS THAT CONTRIBUTE TO THE SUSTAINABILITY OF 5S IMPLEMENTATION IN MANAGEMENT AGENCIES AT JABATAN KETUA MENTERI MELAKA, SERI NEGERI

SITI NOORAIN BINTI SURATMAN 2009786127

THE BACHELOR OF BUSINESS ADMINISTRATION (HONS)
HUMAN RESOURCE
FACULTY OF BUSINESS MANAGEMENT
UNIVERSITY TECHNOLOGY OF MARA
MALACCA CITY CAMPUS

ACKNOWLEDGEMENT

In the name of Allah the most Gracious and the most Merciful

Alhamdulillah, all praises to Allah for the strengths and His blessing in completing

this thesis.

Toward to my completion of this research I had tremendous challenge which regard

as a very valuable experience especially in preparing the report for this research.

However I cannot face over these entire problems alone without assistance from

others whom I would like to express my deepest for being able to give a helping when

I needed the most.

Special appreciation goes to my advisor, Madam Suraya Hamimi binti Mastor, for his

advice and support. Her invaluable help of constructive comments and suggestions

throughout the experimental and thesis works have contributed to the success of this

research. Not forgotten, my appreciations to my supervisor, Encik Muhammad Hafiz

bin Abu Bakar for his support and knowledge regarding this topic.

My appreciation also goes to Department of Human Resource (BPSM), Jabatan Ketua

Menteri Melaka, all the staffs and management who gave me access, co-operation and

in evaluable insight in relation to be relevant information gathered for the study also

for the practical training stint. Last but not least thank to my respondents for their

cooperation and patience.

Finally, my deepest gratitude goes to my beloved family and friends for their never

ending love, prayers and support. Also not forgetting my special love, Mohd Zailan

bin Wasimin for his love and care. To those who in some way contributed in this

study, your compassion means a lot to me. Thank you very much.

Siti Noorain Suratman, November 2012

TABLE OF CONTENT

DECLARATION OF WORK LETTER OF SUBMISSION ACKNOWLEDGEMENT TABLE OF CONTENT LIST OF FIGURES LIST OF TABLES ABSTRACT

CHAPTEI	R 1 INTRODUCT	ΓΙΟΝ		
1.0	Introduction	Introduction		
1.1	Background o	Background of Organization		
1.2	_	Background of the Study		
1.3	_	Problem Statement		
1.4	Research Que	Research Questions		
1.5	Research Obje	Research Objectives		
1.6	Significant of	Significant of Study		
	1.6.1	Researcher	10	
	1.6.2	Company	10	
1.7	Scope of Stud	- ·	10	
1.8	Limitation of	Limitation of Study		
		Collected of data and information	11	
	1.8.3	Respondent Cooperation	11	
1.9	Definition of	Definition of term		
	1.9.1	5S	11	
	1.9.2	Sustainability of 5S Implementation	12	
		Reward	12	
	1.9.4	Leadership	13	
	1.9.5	Internal Audit	13	
	1.9.6	Commitment	14	
1.10	O Conclu	ısion	14	
CHAPTEI	R 2 LITERATUE	RE REVIEW		
2.0	Introduction		15	
2.1	5S and Total (Quality Management (TQM) Concept	15	
	2.1.1	Previous Research	16	
	2.1.2	Theory/ Model	21	
2.2	Factors that co	ontribute to the sustainability of		
	5S Implement	5S Implementation		
	2.2.1	Reward Factor	24	
	2.2.2	Leadership Factor	24	
	2.2.3	Internal Audit Factor	25	
	2.2.4	Commitment Factor	25	
2.3	Theoretical Fr	Theoretical Framework		
2.4	Research Hyp	otheses	38	
2.5	Conclusion		29	

CHAPTI	ER 3 RESEARH METHODOLOGY	
3.	0 Introduction	30
3.	Research Design	
3.	Data Collection	
3.	Sampling Design	
3.	4 Population	32
3.		32
3.	6 Questionnaire Development	32
	3.6.1 Section A: Demographic	33
	3.6.2 Section B: Factors that affecting	33
	The sustainability of 5S Implementation	
	3.6.3 Section C: Sustainability of 5S	34
	Implementation	
3.	7 Data Analysis	34
3.	8 Pilot Test	36
	3.8.1 Reliability Test	37
3.	9 Conclusion	38
СНАРТІ	ER 4 FINDINGS AND DISCUSSION	
4.		39
4.		39
4.	Level of Impact of the 5S Implementation	
4.	Significant Relationship	
4.	Most Significant Relationship	
4.	\mathcal{U}	46 47
СНАРТІ	ER 5 CONCLUSIONS AND RECOMMENDATIONS	
5.		48
5.		48
5.		50
٥.		20
REFERE	ENCES	52
APPEND	OIX	55

ABSTRACT

This study aims to identify the factors that contribute to the sustainability of 5S implementation in Management agencies at Jabatan Ketua Menteri Melaka. The factors are reward, leadership, internal audit and commitment. Questionnaires were used to obtain the finding of this study where concerned of 108 respondents. The questionnaire distributed divided into three sections. Section A: Demographic, Section B: Factors that contribute to sustainability of 5S and Section C: The impact of Sustainability of 5S. The data was analyzed using the Statistical Package for Social Sciences (SPSS) Window Release 20.0. The researcher used Pearson Correlation and Multiple Regression Analysis to examine and test the hypotheses of this study and to answer the research questions. Result of the Pearson Correlation Analysis showed that there was significant relationship between all independent variables; Reward factor, Leadership factor, Internal Audit factor and Commitment factor towards the sustaining of 5S implementation in organization. Thus, the Multiple Regression showed that the Leadership factor is the most significant and most dominant factor that contributes to the sustainability of 5S in organization. The implication of this study can help the organization to identify and analyze the factor that needs to be focus beside to improve and being the successful competitor in the marketplace.