UNIVERSITI TEKNOLOGI MARA

STAKEHOLDERS' ENGAGEMENT DISCLOSURES ON MALAYSIAN LOCAL AUTHORITIES' WEBSITES: INSTITUTIONAL PERSPECTIVE

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ABSTRACT

Stakeholder engagement has grown in importance today and has become one of the important elements in advancing sustainability agenda in public sectors. This study aims to determine: 1) the extent of stakeholder engagement disclosure, and 2) factors influencing the disclosure (public sector reform initiatives), which include internal goals, e-community, E-pbt star rating, ISO commitment and council's size on Malaysian local authorities' websites using an institutional theory framework. Adopting a modified stakeholder engagement index to measure the extent of stakeholder engagement disclosure, the unit of analysis for this study consisted of 108 Malaysian local council websites. To reduce any subjectivity, the disclosure index was unweighted that encompassed 40 items. Based on the findings, it appears that there were low-level disclosures of stakeholder engagement information on the Malaysian local authorities' websites, which were inclusive of only 12 out of 40 items (30%). In addition, all factors were found to have significant relationships with the extent of stakeholder engagement disclosure. One of the most significant contributions from this study is that, it was found that e-pbt star rating and e-community significantly influenced the extent of disclosure, which established the evidence of coercive pressure from the stakeholders, particularly the public and higher levels of government. In addition, institutional isomorphism also contributes in understanding factors, such as internal goals and ISO commitment (normative isomorphism), which may influence the extent of stakeholder engagement website disclosures by local authorities. The study provides insights into the websites stakeholder engagement disclosure in a developing country and adds support to institutional isomorphism as a valid theoretical framework within this context. One of the most important practical implications is to highlight the ability of local governments in developing countries such as Malaysia for being able to disseminate stakeholder engagement information through their websites to increase greater transparency and accountability, which in turn, advancing sustainable development in public sectors.

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TABLE OF CONTENTS

	Page
CONFIRMATION BY PANEL OF EXAMINERS	ii
AUTHOR'S DECLARATION	iii
ABSTRACT	iv
ACKNOWLEDGEMENT	v
TABLE OF CONTENTS	vi
LIST OF TABLES	xi
LIST OF FIGURES	xii
LIST OF ABBREVIATIONS	xiii

CHAPTER ONE: INTRODUCTION

1.1 Background of	.1 Background of Study					1
1.2 Problem Statement					7	
1.3 Research Questions and Research Objectives					9	
1.4 Limitations	of		the	Study		10
1.5 Significance		of		Stu	ıdy	10
1.6 Summary	and	Outline	of	the	Study	12

CHAPTER TWO: LITERATURE REVIEW

2.1	Introduction	13
2.2	Overview of Stakeholder Engagement	13
2.3	Overview of Sustainable Development	18
	2.3.1 Sustainable Development in Malaysia	21
2.4	Web-based Disclosures	24
2.5	Stakeholder Engagement Disclosure through Websites	25
2.6	Local Authority	26
2.7	Public Sector Reform	30
2.8	Independent Variables	36
	2.8.1 Internal Goals	36

	2.8.2 E-community			37		
	2.8.3 E-pbt Star Rating			39		
	2.8.4 ISO Commitment			40		
	2.8.5 Summary of Independent	Variables		41		
2.9	Theoretical Background			42		
	2.9.1 Theoretical Perspectives	Related to Go	overnment Policy	42		
	Choice					
	2.9.2 Theoretical Background - Institutional Theory					
2.10) Summary			46		
СН	APTER THREE: CONCEP	FUAL FRAN	IEWORK, VARIABLE			
IDI	ENTIFICATION AND HYPO	THESIS DE	VELOPMENT			
3.1	Introduction			47		
3.2	Conceptual Flow - Public Sect	or Reform and	l Isomorphism	47		
3.3	Theoretical Framework			48		
	3.3.1 Development	of	Hypothesis	49		
	3.3.1.1 Internal Goals			49		
	3.3.1.2 ISO Commitment	t		50		
	3.3.1.3 E-community			51		
	3.3.1.4 E-pbt Star Rating			52		
	3.3.2 Control Variable			54		
3.4	Summary			54		
СН	APTER FOUR: RESEARCH	H METHOD	OLOGY			
4.1	Introduction			55		
4.2	Sample			55		
4.3	Sampling Technique			56		
4.4	Data Collection			57		
	4.4.1 Content Analysis			57		

4.	4.2 Development	of	a	Modified	Stakeholder	58
Engagement Index						

4.5 Measurement and Variables624.5.1 Dependent Variable: Extent of Stakeholder Engagement63