



WORK LIFE BALANCE OF ADMINISTRATIVE EMPLOYEES AT  
UNIVERSITI UTARA MALAYSIA (UUM)

NURULHUDA BINTI MOHAMAD NASIR  
2016598447

BACHELOR OF BUSINESS ADMINISTRATION WITH HONOURS  
(HUMAN RESOURCE MANAGEMENT)  
FACULTY OF BUSINESS MANAGEMENT  
UNIVERSITI TEKNOLOGI MARA (UiTM) PERLIS

JULY 2019

## DECLARATION OF ORIGINAL WORK



### **BACHELOR OF BUSINESS ADMINISTRATION WITH HONOURS (HUMAN RESOURCE MANAGEMENT) FACULTY OF BUSINESS MANAGEMENT UNIVERSITI TEKNOLOGI MARA "DECLARATION OF ORIGINAL WORK"**

I, Nurulhuda binti Mohamad Nasir, (I/C Number : 950312-02-5012)

Hereby, declare that:

- This work has not previously been accepted in substance for any degree, locally or overseas, and is not being concurrently submitted for this degree or any other degrees.
- This project-paper is the result of my independent work and investigation, except where otherwise stated.
- All verbatim extracts have been distinguished by quotation marks and sources of my information have been specifically acknowledged.

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

## **ABSTRACT**

Work life balance become prominent issue involves employees and organization whether in public or private sector despite the various organizational interventions. The purpose of this study is to investigate the relationship between independent variables with dependent variable of Administrative Employees in Universiti Utara Malaysia. The empirical study attempts to predict items of flexible working hours, role conflicts, workload, and psychological health could possibly affect work life balance of administrative employees in this selected population which is Universiti Utara Malaysia (UUM). A quantitative method was used for this study and the total sample is 313 respondents from the population of administrative Universiti Utara Malaysia. The questionnaire is acceptable and can be regarded as normal distribution through the random sample of employees at UUM population.

This study helps to identify the matter regarding the work and personal time of non-academic staffs in UUM. The results of hypotheses can identify that there are positive relationships of two independent variables which are workload and psychological health, significantly affect work life balance of administrative employees in UUM. This study gives contribution to the institution and human resource development in developing strategy for improving their productivity in the long term aspect as well as implement strategies that possibly can balance their employee's personal and professional life.

## TABLE OF CONTENTS

	<b>PAGES</b>
<b>TITLE PAGE</b>	i
<b>ACKNOWLEDGEMENTS</b>	iv
<b>LIST OF TABLES</b>	vi
<b>LIST OF FIGURES</b>	vii
<b>LIST OF ABBREVIATIONS</b>	viii
<b>ABSTRACT</b>	ix
<b>CHAPTER 1 INTRODUCTION</b>	
1.0 Introduction	1
1.1 Background of the Study	1-2
1.2 Problem Statement	3-5
1.3 Research Questions	5
1.4 Research Objectives	5
1.5 Significance of the Study	6
1.6 Scope of the Study	6
1.7 Research Limitations	7
1.8 Definition of Terms	8-10
<b>CHAPTER 2 LITERATURE REVIEW</b>	
2.0 Introduction	11
2.1 Work Life Balance	11-12
2.2 Flexible Working Hours	12-13
2.3 Role Conflicts	13-14
2.4 Workload	14-15
2.5 Psychological Health	15
2.6 Hypotheses Development	16
2.7 Research Framework	16
<b>CHAPTER 3 RESEARCH METHODOLOGY</b>	
3.0 Introduction	17
3.1 Research Design	17
3.2 Population	17
3.3 Sampling Technique	18
3.4 Sampling Frame	18
3.5 Sample size	18
3.6 Unit of Analysis	19
3.7 Data Collection Procedure	
3.7.1 Primary Data	
3.7.1.1 Questionnaire	19-21
3.7.2 Secondary Data	
3.8 Plan for Data Analysis	
3.8.1 Frequency Distribution	
3.8.2 Descriptive Statistics	
3.8.3 Reliability Analysis	
3.8.4 Cronbach's Alpha	21-23
3.8.5 Pearson's Correlation	
3.8.6 Regression Analysis	
3.9 Time Frame of the Study	23

<b>CHAPTER 4 ANALYSIS OF DATA</b>	
4.0 Introduction	24
4.1 Response Rate	24-25
4.2 Frequency Analysis	25-33
4.3 Descriptive Analysis	34
4.4 Reliability Analysis	35-36
4.5 Correlation Analysis	36-38
4.6 Regression Analysis	38-40
4.7 Hypotheses Testing	41-42
<b>CHAPTER 5 CONCLUSION AND RECOMMENDATION</b>	
5.0 Introduction	43
5.1 Discussion	43-45
5.2 Conclusion	46
5.3 Recommendations	47-49
5.4 Suggestion for Future Research	50
<b>REFERENCES</b>	51-56
<b>APPENDICES</b>	
APPENDIX A: Questionnaire	
APPENDIX B: SPSS Output	57-177
APPENDIX C: Turnitin Result	