UNIVERSITI TEKNOLOGI MARA

COUNTERPRODUCTIVE WORK BEHAVIOURS AMONG POLICE OFFICERS: THE CASE FOR POLICE HEADQUARTERS OF BUKIT AMAN, KUALA LUMPUR

HAYATUL ATIDA BORHAN

Dissertation submitted in partial fulfillment of the requirements for the degree of

Executive Master of Administrative Science

Faculty of Administrative Science & Policy Studies

December 2019

AUTHOR'S DECLARATION

I declare that the work in this Counterproductive Work Behaviours among Police Officer:

The Case for IPD Bukit Aman was carried out in accordance with the regulations of

Universiti Teknologi MARA. It is original and is the results of my own work, unless

otherwise indicated or acknowledge as referenced work. This thesis has not been

submitted to any other academic institution or non-academic institution for any degree or

qualification.

I, hereby, acknowledge that I have been supplied with the Academic Rules and

Regulations for Post Graduate, Universiti Teknologi MARA, regulating the conduct of

my study and research.

Name of student

Hayatul Atida binti Borhan

Student I.D No.

2018616036

3

Programme

Executive Master of Administrative Science

Faculty

Faculty of Administrative Science and Policy Studies

Thesis

Counterproductive Work Behaviours among Police Officer:

The Case for Police Headquarters of Bukit Aman.

Signature of student

Date:

December 2019

ACKNOWLEDGEMENT

Completing this research was a challenging process for me as the time was very limited to catch up with many things for this study. It is a genuine pleasure to express my deep sense of thanks and gratitude to my supervisor Associate Professor Dr. Nor Hafizah Haji Mohamed Harith for her dedication and keen interest above all her overwhelming attitude to help me completing this research. Her timely advice, continuous motivation and inspiration, meticulous scrutiny, scholarly advice and scientific approach have helped me to a very great extent to accomplish this research. I learn a valuable lesson about research on action.

It is my privileged to thank my family for their constant encouragement on me by giving prompt inspiration and motivation for me to keep going with my research until I finish and complete my study.

I owe a deep sense of gratitude to my friends who were directly or indirectly involved for their keen interest on me and for their kind help and co-operation in completing my research throughout my study period.

On top of that, I thank to the Almighty of our God Allah SWT in which without His blessing I will not have successfully completed this study.

TABLE OF CONTENTS

		Page
DW A	MANA MION CERTIFICA ME	
EXAMINATION CERTIFICATE		ii
AUTHOR'S DECLARATION		iii
ABSTRACT		iv
ACK	KNOWLEDGEMENT	V
TABLE OF CONTENTS		vi
LIST	T OF TABLES	x
LIST	r of figures	xi
LIST OF ABBREVIATIONS		xii
CHAPTER ONE: INTRODUCTION		1
1.1	Background Of Study	1
1.2	Problem Statement	2
1.3	Research Objectives	4
1.4	Research Questions	4
1.5	Scope of Study	4
1.6	Significance of Study	5
1.7	Definition of Key Terms	5
	1.7.1 Counterproductive Work Behaviours	5
	1.7.2 Leadership Style	6
	1.7.3 Reward System	6
	1.7.4 Organizational Culture	7
1.8 S	Summary of Chapter	7
Сн	APTER TWO: LITERATURE REVIEW	9
2.1	Introduction	9
<u>~</u> . 1	introduction	,

CHAPTER 1

INTRODUCTION

1.1 Background of Study

Nowadays, as pointed out by Martinco, Gundlach and Douglas (2002), there has been an increase in the study as well as observation on the counterproductive work behaviours. Counterproductive work behaviours become a concern as it will give huge negative impacts to any organizations. Counterproductive work behaviours include all those violence, stealing, drugs, alcohol abuse, absenteeism as well as abuse of power and many other counterproductive work behaviours that had happened. Therefore, many observations have been given in order to explain the causes and effects of counterproductive behaviours that took place in the organization. In discussing the definition of counterproductive work behaviours, Collin and Griffin (1998) state that almost all the definitions of counterproductive behaviours at work defined as not respecting the rules and regulation as well as values of societies and organization.

In addition, counterproductive work behaviours also known as or begin with making small mistakes such as stealing to make big mistakes such as violence and so on. Another definition shows that counterproductive work behaviours are an act that threatens the well-being of an organization and the members inside the organization which violates those implied rules and regulations (Baron & Richardson 1994; Martinco & Zallar 1998; Robinson & Bennet 1995). Thus, researchers agree that counterproductive work behaviours by the members of the organization can damage and bring bad image for the organization itself as well as to their members. It is undeniable that public service is a public sector which is very important for the development of a country. Apart from that, civil servants which also known as the government employees is one of the important sources to carry out any of government policy.

Halimah, Noor and Muslimin (2005) also attest to the fact that government organization actually the backbone of a country's administration. Therefore, it is crucial for any of civil servants to always be efficient, honest, trustworthy and