

THE MOTIVES OF STRATEGIC ALLIANCES AMONG CONSTRUCTION COMPANIES IN JOHOR BAHRU

MARLINA BINTI ISMAIL 2009218586

BACHELOR OF BUSINESS ADMINISTRATION (HONS) INTERNATIONAL BUSINESS FACULTY OF BUSINESS MANAGEMENT UNIVERSITI TEKNOLOGI MARA KAMPUS BANDARAYA MELAKA

APRIL 2011

DECLARATION OF ORIGINAL WORK



BACHELOR OF BUSINESS ADMINISTRATION (HONS) INTERNATIONAL BUSINESS FACULTY OF BUSINESS MANAGEMENT UNIVERSITI TEKNOLOGI MARA KAMPUS BANDARAYA MELAKA

"DECLARATION OF ORIGINAL WORK"

I, <u>MARLINA BINTI ISMAIL</u>, (I/C Number: <u>870111-23-5312</u>)

Hereby, declare that,

- This work has not previously been accepted in substance for any degree, locally or overseas and is not being concurrently submitted for this degree or any other degrees
- This project paper is the result of my independent work and investigation, except where otherwise stated
- All verbatim extracts have been distinguished by quotation marks and sources of my information have been specifically acknowledged.

Signature:	Date:	

LETTER OF SUBMISSION

Date of submission

The Head of Program
Bachelor of Business Administration (Hons) International Business
Faculty of Business Management
University Teknologi MARA
Kampus Bandaraya Melaka
110 Off Jalan Hang Tuah
75300 Melaka

Dear Mdm,

SUBMISSION OF PROJECT PAPER

Attached is the project paper titled "THE MOTIVES OF STRATEGIC ALLIANCES AMONG CONSTRUCTION COMPANIES IN JOHOR BAHRU" to fulfil the requirement as needed by the Faculty of Business Management, University Teknologi Mara.

Thank you

Yours sincerely

MARLINA BINTI ISMAIL 2009218586 Bachelor of Business Administration (Hons) International Business

ABSTRACT

Strategic alliances are a vital and popular alternative for survival and growth of the company in order to face with the intense and global competition. Nowadays, strategic alliances are becoming an increasingly important in construction industry. Malaysia began develop its construction industry since independence and this industry plays an important role in generating wealth as well as improving the quality life of Malaysian. The purpose of this research is to determine and understand why construction companies in Johor Bahru are opting for strategic alliances. The research aims in assisting construction companies in order to be a major industry in the country.

This research used primary and secondary data in order to gather the data. The findings are being interpreted using correlation coefficient in order to test the hypotheses. This research also used descriptive statistics in order to find out the most preferable motives of alliances among construction companies in Johor Bahru. Based on the findings, resources, learning and transaction cost have positive relationship with strategic alliances. Besides, it also shows that learning is the most preferable motive of strategic alliances among construction companies in Johor Bahru.

DECLARATION OF ORIGINAL WORK LETTER OF SUBMISSION ACKNOWLEDGEMENT TABLE OF CONTENT ABSTRACT LIST OF TABLES LIST OF FIGURES LIST OF CHARTS LIST OF COLUMNS			PAGE
			ii iii iv v vii viii x x
СН	APTERS		
1	INTROD	UCTION	
	1.0	Chapter Overview	1
	1.1	Background of the Study	1
	1.2	Problem Statement	4
	1.3	Research Objectives	6
	1.4	Research Questions	6
	1.5	Significance of the Study	7
	1.6	Scope and Coverage of the Study	8
	1.7	Limitations of the Study	8
	1.8	Definitions of Terms	9
2	LITERA	TURE REVIEW	
	2.0	Chapter Overview	11
	2.1	Defining Strategic Alliance	11
	2.2	Resources	15
	2.3	Learning	18
	2.4	Transaction Cost	21
	2.5	Theoretical Framework	22
	2.6	Research Hypotheses	25