REENGINEERING CARTER INSTRUMENT FOR ISLAMIC NON PROFIT ORGANIZATION



RESEARCH MANAGEMENT INSTITUTE UNIVERSITI TEKNOLOGI MARA MALAYSIA 40450 SHAH ALAM SELANGOR

BY ERLANE K GHANI JAMALIAH SAID

SEPTEMBER 2012

PROJECT TEAM MEMBERS

ERLANE K GHANI
Signature
JAMALIAH SAID
Signature

TABLE OF CONTENTS

Acknowledgement Table of Contents List of Tables List of Figure		Page iv v vii viii
CHAPTER ONE	Service Quality Performance Measurement Tool in Islamic Non-Profit Organisation: An Urgent Need	
1.0 1.1 1.2 1.3 1.4 1.5	Abstract Introduction Literature Review Research Objectives Research Instrument and Data Collection Results Conclusion References	1 2 3 6 6 7 10 10
CHAPTER TWO	The Effect of Changes in Budgeting Practices on Employees Behaviour: A Case of Selangor Zakat Board	
2.0 2.1 2.2 2.3 2.4 2.5	Abstract Introduction Selangor Zakat Board (SZB) Literature Review Methodology Analysis and Findings Conclusion References	12 13 14 14 16 17 21
CHAPTER THREE	A Comparative Study of Male and Female Successful Asnaf Entrepreneurs: A Case of Selangor Zakat Board	
3.0 3.1 3.2	Abstract Introduction Selangor Zakat Board (SZB) Literature Review and Hypothesis Development 3.2.1 Entrepreneurs' Orientation 3.2.2 Product / Service Innovation 3.2.3 Marketing Strategy 3.2.4 Financial Management 3.2.5 Islamic belief / practiced	23 24 25 26 27 28 28 29
3.3 3.4 3.5	3.2.5 Islamic belief / practiced Sample and Data Collection Results Discussion References	29 30 30 34 36

CHAPTER FOUR	Organisations	
4.0	Abstract Introduction	39
4.0 4.1		40 41
4.1	Zakat Organisation in Malaysia Composite Measurement Performance of Zakat Organisations	42
4.2	Methodology	44
	Construction of Composite Performance Measurement for	
4.4	Zakat Organisations	45
	4.4.1 Financial Measurement	46
	4.4.2 Employees' Satisfaction	46
	Customers' Satisfaction: Zakat payers and Zakat	47
	4.4.3 recipients	47
4.5	Conclusion	48
	References	49
CHAPTER FIVE	Carter Instrument for Zakat Organisation: An Examination using Delphi Technique	
CHAPTER FIVE	8	51
5.0	Examination using Delphi Technique Abstract Introduction	51
5.0 5.1	Examination using Delphi Technique Abstract Introduction Literature Review	51 52
5.0 5.1 5.2	Examination using Delphi Technique Abstract Introduction Literature Review Lembaga Zakat in Malaysia	51 52 54
5.0 5.1	Examination using Delphi Technique Abstract Introduction Literature Review Lembaga Zakat in Malaysia Research Design	51 52 54 55
5.0 5.1 5.2	Examination using Delphi Technique Abstract Introduction Literature Review Lembaga Zakat in Malaysia Research Design 5.3.1 Participants	51 52 54 55 55
5.0 5.1 5.2	Examination using Delphi Technique Abstract Introduction Literature Review Lembaga Zakat in Malaysia Research Design 5.3.1 Participants 5.3.2 Research Instrument	51 52 54 55 55
5.0 5.1 5.2 5.3	Abstract Introduction Literature Review Lembaga Zakat in Malaysia Research Design 5.3.1 Participants 5.3.2 Research Instrument 5.3.3 Data Collection	51 52 54 55 55 55 56
5.0 5.1 5.2 5.3	Abstract Introduction Literature Review Lembaga Zakat in Malaysia Research Design 5.3.1 Participants 5.3.2 Research Instrument 5.3.3 Data Collection Results	51 52 54 55 55 55 56 57
5.1 5.2 5.3	Abstract Introduction Literature Review Lembaga Zakat in Malaysia Research Design 5.3.1 Participants 5.3.2 Research Instrument 5.3.3 Data Collection	51 52 54 55 55 55 56

CHAPTER ONE

Service Quality Performance Measurement Tool in Islamic Non-Profit Organisation: An Urgent Need

Abstract

This study examines the service quality performance measurement tools introduced in the previous literature. This study, subsequently propose a new performance measurement tool engineered from the best performance measurement tool that fit into the Islamic perspective within the non-profit organisations. Using content analysis, this study assesses relative strengths and weaknesses of five performance measurement tools in order to determine which instrument would best fit in the Islamic non-profit organisation perspective. The results of the analysis show that most studies have relied on SERVQUAL. (1985). Further review shows that the potential best fit model that could adapt to Islamic non-profit organisation is Carter Instrument. This study subsequently re-engineered Carter Instrument to develop INOPERF (Islamic Non-profit Organisation PERFormance). The findings in this study provide guidelines to Islamic non-profit organisations in Malaysia to measure service quality.

Keywords: Service quality, performance measurement, non-profit organisation, Islamic