## THE RELATIONSHIP BETWEEN EMOTIONAL INTELLIGENCE AND EMPLOYEE'S JOB PERFORMANCE AT LEMBAGA KEMAJUAN KELANTAN SELATAN (KESEDAR) GUA MUSANG, KELANTAN: AN EMPIRICAL STUDY

SITI NADIA BINTI MAZALAN

BACHELOR IN OFFICE SYSTEMS MANAGEMENT (HONS.)
UNIVERSITI TEKNOLOGI MARA

ABSTRACT

The purpose of this study is to examine the relationship between emotional intelligence

(EI) which consists four components: self-awareness, self-management, social awareness

and relationship management and job performance among employees in Lembaga

Kemajuan Kelantan Selatan (KESEDAR), Gua Musang Kelantan. A sample of 73

employees from different departments was selected through simple random sampling.

Data was collected through questionnaire survey. SPSS was used to statistical analysis

and Pearson Correlation analysis was performed to determine the relationship between

the independent variable (EI) and dependent variable (job performance).

Overall, the results of this study concluded that there was a statistically significant

relationship between EI and job performance among employees in Lembaga Kemajuan

Kelantan Selatan (KESEDAR), Gua Musang Kelantan. The results also consistent with

the study done by Watkin (2002) who stated that employees with high EI have better job

performance and positive interactions compared to employees with low El.

**Keywords**: emotional intelligence (EI) and job performance

ii

## TABLE OF CONTENTS

DECLARATIONi
ABSTRACTii
ACKNOWLEDGEMENTiii
TABLE OF CONTENTSiv-vi
LIST OF TABLESvii
LIST OF FIGURESviii
CHAPTER ONE
INTRODUCTION
Background of the Study1-4
Statement of the problem5
Research Objectives6
Research Questions
Significance of the Study8-9
Definitions of Terms10-12
CHAPTER TWO
LITERATURE REVIEW
Definition of EI13-14
Definition of Job Performance14-15
Theories and Model of EI15-16
Ability Model of EI17-19
Mixed Model of EI19-20
Relationship between IV and DV20

Research Question 1
Research Question 2
Research Question 3
Research Question 4
CHAPTER THREE
RESEARCH METHODOLOGY
Research Design
Sampling Frame
Population
Sampling Technique
Sampling Size
Unit of Analysis
Data Collection Procedures
Questionnaire Design
Validity of Questionnaire
Plan for Data Analysis
CHAPTER FOUR
RESEARCH RESULTS AND FINDINGS
Response Rate32-33
Demographic Profile of Respondents
Gender Distribution of The Sample
Age Distribution of The Sample
Marital Status Distribution of The Sample
Academic Qualification Distribution of The Sample35-36
Duration of Service Distribution of The Sample
Monthly Income Distribution of The Sample

## LIST OF TABLES

Table 3.1 Data Analysis Methods	30-31
Table 4.1 Response Rate	33
Table 4.2 Distribution of Respondents by Gender	34
Table 4.3 Distribution of Respondents by Age	34
Table 4.4 Distribution of Respondents by Marital Status	35
Table 4.5 Distribution of Respondents by Academic Qualification	35
Table 4.6 Distribution of Respondents by Duration of Service	36
Table 4.7 Distribution of Respondents by Monthly Income	37
Table 4.8 Rules of Cronbach's Alpha	38
Table 4.9 Reliability for Overall Independent and Dependent Variable	39
Table 4.10 Reliability for Overall Independent and Dependent Variable	39
Table 4.11 Reliability for Five Variables	40
Table 4.12 Reliability for Five Variables	40
Table 4.13 Rules of Thumb	41
Table 4.14 Correlation of Research Question 1	42
Table 4.15 Correlation of Research Question 2	43
Table 4.16 Correlation of Research Question 3	44
Table 4.17 Correlation of Research Question 4	45