



**“SATISFACTION OF EMPLOYEE’S TOWARDS
PERFORMANCE APPRAISAL SYSTEM AT TM MELAKA”**

SITI SANIAH BINTI MISRAN

2009292464

BACHELOR OF BUSINESS ADMINISTRATION (HONS)

HUMAN RESOURCE

FACULTY OF BUSINESS MANAGEMENT

UNIVERSITI TEKNOLOGI MARABANDARAYA MELAKA

JUNE 2012



BACHELOR OF BUSINESS ADMINISTRATION

(HONS) HUMAN RESOURCE

FACULTY OF BUSINESS MANAGEMENT

UNIVERSITI TEKNOLOGI MARA

BANDARAYA MELAKA

“DECLARATION OF ORIGINAL WORK”

I, SITI SANIAH BT MISRAN,

Hereby, declared that,

- This work has not previously been accepted in substances for any degree, locally or overseas and is not being concurrently submitted for this degree or any other degrees.
- This project paper is the result of my independent work and investigation, except where otherwise stated.
- All verbatim extracts have been distinguished by quotation marks and sources of my information have been specifically acknowledged.

Signature: _____

Date: _____

ACKNOWLEDGEMENT

Thanks to ALLAH, the Almighty for giving me an opportunity to finish my final report for the industrial training and for giving me the strength and patience to complete this project successfully.

Firstly, I dedicate my highest appreciation to Miss Suraya Hamimi bt. Mastor as my advisor who had provides me with a lot of information, guidance in completing my research. Without her information and guidance, maybe this report is able to finish.

I would like to express my appreciation to Encik Zulkifli Mansor, Assisstant Manager Human Capital Business Operation at TM Melaka as my supervisor with a lot of help and advice in completing the study. Without his support, i`m not able to gather information from the organisation.

I would like to take this opportunity to send my thankful to my lovely parent in giving support internally and externally in completing my study. This acknowledgement would be not being completed without mentioning and encouragement given by my family whom give the all support and advice during finishing the report.

Finally, I would like to thank all of my friends who helped me throughout this process and making it a success through their continuing help and feedback. Thank you for your support and advices. May ALLAH bless all for your helped.

ABSTRACT

The level of employee satisfaction will direct the company performance. Employee satisfaction is essential to the success of any business. Meanwhile, the term “performance appraisal” refers to the process by which an individual’s work performance is assessed. This study investigated about the satisfactions of employee on performance appraisal system. The sample (N=80) of respondent comes from TM Melaka. The purpose of this study was to identify the keys that contribute to the satisfaction of the employee’s regard performance appraisal system. For this particular study, the researcher using the pearson correlation and backward regression for the data analysis. The pearson correlation have been used for identify the relationship between the three independent variables and dependent variable which is employee satisfaction towards the performance appraisal. The researcher using the backward regression for identifies the most important factors that lead to employee’s satisfaction. for The result shows that there was a positive correlation between all independent variables which are accuracy of assessment, conflict of interest and timeline with employee satisfaction. Results also showed that conflict of interest become the most important factors that lead to employee’s satisfaction.

TABLE OF CONTENT

	Pages
Acknowledgement	i
List of tables	ii
List of figures	iii
Abstract	iv

CHAPTERS

INTRODUCTION

Background of Study	1-2
Background of Company	3-5
Problem Statement	6-7
Research Question	8
Research Objective	8
Significance of Study	9
Limitation of Study	10
Definition of Term	11

LITERATURE REVIEW

Overview of Performance Appraisal	12-14
Overview of Employee Satisfaction	15-16
Accuracy of Assessment	17
Conflict of Interest	18-20
Timeline	21
Theoretical Framework	22
Hypothesis	23