

**UNIVERSITI TEKNOLOGI MARA**

**THE IMPACT OF MERGER AND  
ACQUISITION ON RETURN ON EQUITY,  
EARNINGS PER SHARE, AND DIVIDEND  
PER SHARE OF SELECTED  
COMMERCIAL BANKS' IN MALAYSIA**

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Bachelor of Business Administration (Hons)  
Investment Management

**Faculty of Business and Management**

**FEBRUARY 2022**



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Final Year Project submitted in fulfilment  
of the requirements for the degree of  
Bachelor of Business Administration (Hons.)  
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## AUTHOR'S DECLARATION

I declare that the work in this dissertation was carried out in accordance with the regulations of Universiti Teknologi MARA. It is original and is the results of my own work, unless otherwise indicated or acknowledged as referenced work. This dissertation has not been submitted to any other academic institution or non-academic institution for any degree or qualification.

I, hereby, acknowledge that I have been supplied with the Academic Rules and Regulations for Post Graduate, Universiti Teknologi MARA, regulating the conduct of my study and research.

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## ABSTRACT

As organizations seek to grow into new markets and obtain a competitive advantage, mergers and acquisitions are becoming more common in the professional services industry. A merger occurs when two companies agree to integrate their existing operations into a single new entity. Companies do this for a variety of reasons. One of these goals is to broaden their reach and increase market share. The purpose of this research are aims to explore whether there is a significant or insignificant impact on the performance of banks in term of Return on Equity, Earnings per Share, and Dividend per Share of selected commercial banks after the M&A which are the common matrix been used by investor in determining the investment decision. Samples taken from five selected commercial bank that involves in merger and acquisition process for a duration of 10 years which collected from 5 years before and after the merger and acquisition process has occurred. The data in this research was analysed using panel data. Financial ratio analysis comparison and regression analysis are used by researcher as research methodology. The findings of this study reveals that, the merger and acquisition have a positive and significant impact towards earnings per share and dividend per share. This findings will enables the organizations to build a better competitive position within the industry and provide an investor an overview of the performance for better decision making in the future.

**Keywords:** Merger and Acquisition, Return on Equity, Earnings per Share, Dividend per Share