VOLUME 8 NO. 2 DEC 2011

ISSN 1675-7017

# SOCIAL AND MANAGEMENT RESEARCH JOURNAL





Research Management Institute

#### SOCIAL AND MANAGEMENT RESEARCH JOURNAL

**Chief Editor** 

Loo Ern Chen Univesiti Teknologi MARA, Malaysia

#### **Editorial Board**

Agus Harjitok, Universitas Islam Indonesia, Jogjakarta, Indonesia Alexander N. Kostyuk, Ukrainian Academy of Banking of National Bank of Ukraine, Sumy, Ukraine Ann Hansford, Bournemouth University, United Kingdom Azizah Abdullah, Universiti Teknologi MARA, Malaysia Azmi Abdul Hamid, Universiti Teknologi MARA, Malaysia Binh Tram-Nam, The University of New South Wales, Sydney, Australia Darussalam Abu Bakar, Universiti Teknologi MARA, Malaysia Faridah Hassan, Universiti Teknologi MARA, Malavsia Hajibah Osman, Universiti Teknologi MARA, Malaysia Jamayah Zakaria, Universiti Putra Malaysia, Malaysia Kalsom Salleh, Universiti Teknologi MARA, Malaysia Kiranjit Kaur, Universiti Teknologi MARA, Malaysia Lionel Wee, National University of Singapore, Singapore Megawati Omar, Universiti Teknologi MARA, Malaysia Nor Aziah Alias, Universiti Teknologi MARA, Malaysia Nor'azam Mastuki, Universiti Teknologi MARA, Malaysia Normah Omar, Universiti Teknologi MARA, Malaysia Radiah Othman, Massey University, New Zealand Rashid Ameer, International Pacific College, New Zealand Rasimah Aripin, Universiti Teknologi MARA, Malaysia Razidah Ismail, Universiti Teknologi MARA, Malaysia Ria Nelly Sari, Universitas Riau, Riau, Indonesia Rohana Othman, Universiti Teknologi MARA, Malaysia Rohaya Md Noor, Universiti Teknologi MARA, Malaysia Roshayani Arshad, Universiti Teknologi MARA Roslizah Mat Zin, Universiti Utara Malaysia, Malaysia Sabarinah Sheikh Ahmad, Universiti Teknologi MARA, Malaysia Sardar M.N. Islam, Victoria University, Melbourne, Australia Siti Noor Hayati Mohamed Zawawi, Universiti Teknologi MARA, Malaysia

#### © UiTM Press, UiTM 2011

All rights reserved. No part of this publication may be reproduced, copied, stored in any retrieval system or transmitted in any form or by any means; electronic, mechanical, photocopying, recording or otherwise; without prior permission in writing from the Director of UiTM Press, Universiti Teknologi MARA, 40450 Shah Alam, Selangor Darul Ehsan, Malaysia. e-mail: penerbit@salam.uitm.edu.my

Scientific Research Journal is jointly published by Research Management Institute (RMI) and UiTM Press, Universiti Teknologi MARA, 40450 Shah Alam, Selangor, Malaysia

The views and opinion expressed therein are those of the individual authors and the publication of these statements in the Scientific Research Journal do not imply endorsement by the publisher or the editorial staff. Copyright is vested in Universiti Teknologi MARA. Written permission is required to reproduce any part of this publication.

# SOCIAL AND MANAGEMENT RESEARCH JOURNAL

- 1. The Corporate Governance Structures of GLCs and NGLCs and 1 Firm Performance in Malaysia Azmi Abd. Hamid
- 2. Brand Personality: A Research on Malaysian Consumers' Perception 27 of Starbucks Coffee Outlet B.Kpd.Balakrishnan S.Lee A.S Md.Shuaib N.H Marmaya
- Workplace Deviant Behaviour: Does Psychological Contract Violation 35 Matter? An Empirical Evidence Abdul Rahman Abdul Rahim Aizzat Mohd. Nasurdin

57

- Deferred Tax and Earnings Management under MASB 25 Noor Hasimah M. Yacob Nor'Azam Mastuki Rohaya Md Noor
- 5. Towards Developing A Service Delivery Improvement Model 73
  for the Malaysian Hotel Sector
  Johanudin Lahap
  G. Barry O'Mahony
  Jim Sillitoe
- 6. The Moderating Effect of Service Types on the Relationship Between 95
  Emotional Intelligence and Organization Role
  Abdul Kadir Othman
  Mohamed Sulaiman
  Ali Al-Kahtani

# BRAND PERSONALITY: A RESEARCH ON MALAYSIAN CONSUMERS' PERCEPTION OF STARBUCKS COFFEE OUTLET

## Bamini KPD Balakrishnan, <sup>1</sup> Samuel Lee, <sup>1</sup> Azlinda Shazneem Md.Shuaib<sup>1</sup> and Najihah Hanisah Marmaya<sup>2</sup>

<sup>1</sup>School of Business and Economics, Universiti Malaysia Sabah Malaysia, Locked Bag No. 2073, 88999, Kota Kinabalu, Sabah, Malaysia <sup>2</sup>Faculty of Business Management, Univesiti Teknologi MARA, Kampus Bandaraya Melaka, 110 Off Jalan Hang Tuah, 75300 Melaka, Malaysia. Email: <sup>1</sup>bamini@ums.edu.my

# ABSTRACT

This study pertains to the use of the brand personality measurement framework as a means to investigate the pervasiveness of Starbucks, a foreign branded coffee outlet, in Malaysia. A survey was performed to obtain 261 consumer perceptions and opinions regarding the corporate branding of a foreign coffee outlet brand in Malaysia. Data was collected through the use of questionnaires from respondents in various cities throughout Malaysia using purposive and convenience sampling methods. Statistical analysis, including factor and reliability analysis, has been applied in order to statistically validate the findings of this research. The results of the analysis indicate that consumers identify Starbuck's to be distinctive and a confident brand.

Keywords: Brand personality, Starbucks, personality inventory

# THEORETICAL BACKGROUND

In recent years there has been a considerable amount of literature published pertaining to brand personality. Amidst the subsisting researchers regarding brand equity, a central fundamental is consistently attributed to the image of a brand. The work of Kapferer and Theoning (1994) stated that brand image is the determinant of mental representations; emotional and/or cognitive, of an individual attribute of a brand or an organization. Brand Personality is one of the most indispensable constituents of brand image.

What is brand personality? Plummer (1985) identifies brand personality as the perception of consumers regarding a brand. Aaker (1991) stated that every brand has an identity and nature, i.e a brand personality, which is a view supported by Keller (1993), who concluded that brand personality tends to serve a symbolic or self-expressive function. Upsliaw (1995) believed that brand personality is the same as brand image or brand reputation, whereby the visual aspect of a brand equates to the external personality depicted by the brand in an analogous manner to that of a person. External personality is something that is related to the characteristics of a brand and functions as a causal bond between the brand and the consumer either now or in the future. Macrcac (1996) stated that communication with consumers is variance dependant on brand personality profiles, i.e. the more riveting and engrossing a brand, the more emotional the communication with the consumer.

Some researchers define brand personality from its construction such as Batra (1999) who claimed that brand personality is the internal link of the whole brand image, which includes, but is not limited to, all relationships among the brand specialty, the brand identity, and the lifestyle and characteristics of the consumer. All such relationships contribute to the creation of brand image. Langmeyer (1994) concluded that brand personality is a consequence of a brand's characteristics and the response of consumers in the surrounding market; in a manner similar to that of a person's personality, which is result of genetic endowment and the environment in which they grow and develop. However, research has shown that the image of a product or service can be measured independently, and it is not necessarily related to the target consumers.

Aaker and Aeker (1997) considered brand personality to be like a set of human characteristics, which are associated with a brand. For example, if Absolut Vodka is described as a cool, hip, contemporary 25-year old man, the personality traits associated with this brand, in a similar manner to those associated with an individual; tend to be relatively enduring and distinct. Amongst the plethora of brand research, little has been performed on the Chinese market, and far less has been performed with a focus on the perceptions of consumers regarding their preference, attitude, loyalty and buying intent. Aaker and Aeker (1997) believed that brand personality, which might influence consumer attitudes, could be used as a heuristic cue. Based upon this, they developed the brand personality framework and scale , which can be used to examine the perceptions of brand personality across cultures, although it may be limited in different cultural contexts.

The 42-item Brand Personality Scale (BPS) was constructed to measure the brand personality of any brand using five distinct key dimensions. The use of the key dimensions enables examination of the brand personality in relation to consumer perception. The brand personality dimensions and framework created by Aaker and Aeker (1997) have been implemented in the assessment of many product categories, including shoes, clothing, cars, fragrances, soft drinks and credit cards in many different countries. However theoretical application has only been performed by Balakrishnan et al. (2008) with respect to the car market in Malaysia. The results of the study indicates that when consumers perceive a brand to have a descriptive personality it influences preference, i.e. consumers become "attached" to a brand with respect to the personality on an intangible level, whereby their feelings influence brand preference and loyalty. Balakrishnan et al. (2008) suggested further investigations on different brands and product levels to further validate this interpretation and the degree of understanding. The presented study is significant in that it contributes in the assessment of the effectiveness of Aaker's dimensions in a Malaysian context and furthermore in a new market setting.

## METHODOLOGY

In order to perform brand personality testing a well-recognised and prominent brand was required; STARBUCKS, a major foreign specialty coffee brand in Malaysia was consequently chosen. For the purposes of this study all respondents were expected to know this brand and one filter question was implemented to eliminate non-respondents: "Do you know the brand STARBUCKS?".

The population of the study considers non-student samples in Malaysia with respect to gender and age, including working respondents from both the government and private sectors. Female respondents constituted fifty percent of the sample and were aged between 20 and 50. The sample (n) comprised of two hundred and eighty representative Malaysian respondents who were working adults with purchasing power. Using an intercept survey method, respondents were approached and delivered a questionnaire by hand and asked to complete the survey, with the assistance of the researcher, if required. Surveys were conducted throughout Malaysia including in Penang, Ipoh, Kuala Lumpur, Kuantan, Johor Bharu, Kota Kinabalu and Kuching. Seventy questionnaires were distributed at each location in order to ensure equal ratio sampling. Of the 280 questionnaires completed 261 (87%) could be used for the purposes of evaluation.

Responses to all questions were performed using a five-point Likert scale (1=extremely descriptive, 5=completely non-descriptive), for which respondents were asked to rate the extent to which 42 personality traits described the brand STARBUCKS.

# **RESULT ANALYSIS**

The brand personality dimensions for STARBUCKS perceived by the respondents were identified based on Aaker's brand personality scale. A four-factor solution for the brand was determined with respect to principal component analysis, varimax rotation and the following criteria:

- 1. All four factors had Eigen values greater than one.
- 2. The four factors were the most meaningful, richest and most interpretable.
- 3. Every four-factor solution exhibited a level of variance in brand personality of 68.83%.
- 4. The Cronbach's Alpha values were high (Table 1).

From Table 1 Factor 1, F1, exhibits high coefficients for V31 (SB\_Confident), V32 (SB\_Upper class), V20 (SB\_Up-to-Date), V26 (SB\_Intelligent), V29 (SB\_Successful), V30 (SB\_Leader) and V35 (SB\_ charming), and was consequently labeled as the Confident and Successful factor. Factor 2, F2, is highly related to the variables V33(SB\_glamorous), V8 (SB\_original), V18 (SB\_imaginative), V9 (SB\_cheerful) and V15 (SB\_spirited), and was labeled as the Glamorous and Spirited factor. Factor 3, F3, is highly related to the variables V13 (SB\_trendy), V19 (SB\_unique), V11 (SB\_friendly), V16 (SB\_Cool), and thus this factor was labeled as Cool and Trendy. The last factor labeled, as one of the original dimensions of brand personality, is Rugged and has a high coefficient for V42 (SB\_rugged) and V39 (SB\_Masculine).

The results indicate that Malaysian consumers perceive four major brandpersonalities for STARBUCKS: Confident and Successful, Glamorous and Spirited, Cool and Trendy, and Ruggedness. Consequently, it would appear that Malaysians perceive the personality of the STARBUCKS foreign specialty coffee brand as distinct and distinguishable with respect to the identified traits.

Brand (% variance)	Factors	Variables included in the factor loading		Cronbach's Alpha
STARBUCKS (68.83%)	F1: Confident and Successful	V31 SB_confident	.909	.897
		V32 SB_upperclass	.808	
		V20 SB_up to date	.740	
		V26 SB_intelligent	.717	
		V29 SB_successful	.675	
		V30 SB_leader	.636	
		V35 SB_charming	.612	
	F2: Glamour and Spirited	V33 SB_glamorous	.853	.847
		V08 SB_original	.814	
		V18 SB_imaginative	.732	
		V09 SB_cheerful	.592	
		V15 SB_spirited	.575	
	F3: Cool and Trendy	V13 SB_trendy	.806	.725
		V19 SB_unique	.693	
		V11 SB_friendly	.572	
		V16 SB_cool	.552	
	F4: Rugged	V42 SB_rugged	.842	.604
		V39 SB_masculine	.695	
	Friendly and Exciting	V55 CB_exciting	.876	.722
		V81 CB_masculine	.644	
		V52 CB_friendly	.617	

#### Table 1: Factors affecting the STARBUCK personality inventory.

Brand personality traits derived for STARBUCKS accompanied by the respective internal trait reliabilities.

## CONCLUSIONS AND CONTRIBUTION

The consumer perception for any one brand will differ significantly, however from the results presented it may be concluded that the foreign specialty coffee outlet brand STARBUCKS is perceived by Malaysian consumer to be a brand that is: F1 Confident and Successful, F2 Glamorous and Spirited, F3 Cool and Trendy and F4 Rugged. In general it is fair to conclude that this is a favourable perception, but it is important that those marketing a brand such as STARBUCKS ensure that it is represented in a manner acceptable by the consumers and thereby matches their perceptions.

Globally and internationally, first impressions are crucial in establishing brand personality characteristics, hence since the first and second characteristics for STARBUCKS are Confident and Successful and Glamorous and Spirited future brand stratagems should consider these key characteristics in further developing the brand. Therefore a few important questions regarding future development should be considered; When businesses develop brand strategy; what brand personality do they wish to exude? Does the brand personality match the consumer's perception? If not, why not? Such questions provide interesting subjects for further investigation and should be considered in future investigations.

Finally, this research has successfully applied Aaker's brand personality framework for an active brand in the Malaysian market, thereby adding further gravitas for the investigation of other brands and products. Brand personality perception varies culturally therefore incorporation of cultural influences in brand personality is an effective strategy to add value to brands and their products, as well as improve brand perception. This study suggests that intangible attributes contribute to brand perception, consumer preference and loyalty, but further studies should be performed on influencing consumer behavior, particularly in the Malaysian market.

### REFERENCES

Aaker, D. (1991). Managing brand equity, New York: The Free Press.

Aaker, J. and Aaker, L. (1997). Dimensions of Brand Personality. Journal of Marketing Research, xxxiv, 347-356.

- Balakrishnan, B.K.P.D., Saufi, R.A., and Harun, A. (2008). The Impact of Brand Personality on Brand Preference: A Study on Malaysian's Perception towards Domestic and Asian Car Brands, 15<sup>th</sup> Annual South Dakota International Business Conference Proceeding, Northern State University, Rapid City, ISBN: 1-883120-02-0 ISBN 13: 978-1-883120-02-3 Published by: NSU Press, 50-66.
- Batra, R. (1999). Chinese version by Zhao Ping et al. *Advertising Management*. Tsinghua University Press, 218.
- Kapferer, J.N. and Thoening, J.C. (1994). La Marque, Ediscience
- Keller, K. L. (1993). Conceptualising, Measuring and Managing Customer-Based Brand Equity. *Journal of Marketing*. 57(1), 1-22
- Macrcac, C. (1996). *The Brand Chartering Handbook*. New York: Addison– Wesley Publishing Company.
- Langmeyer, S. (1994). Does Personality Influence Brand Image? The Journal of Psychology, 128(2), 157.
- Plummer, J.T. (1985). How Personality Makes A Difference. Journal of Advertising Research, 40(6), 79-83.

Upsliaw, (1995). Building Brand Identity. New York: John Wiley& Sons, Inc.